



KEMENTERIAN KEUANGAN
REPUBLIK INDONESIA

2025 APN Conference Ensuring Sustainable Infrastructure Delivering through Public-Private Partnership (PPP)

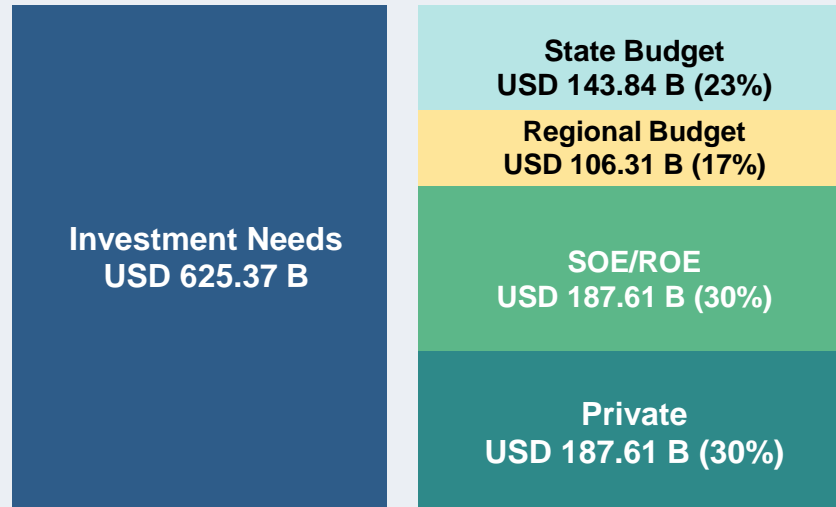
SUSTAINABLE INFRASTRUCTURE FOR THE
FUTURE: INNOVATION AND COLLABORATION
September 2025



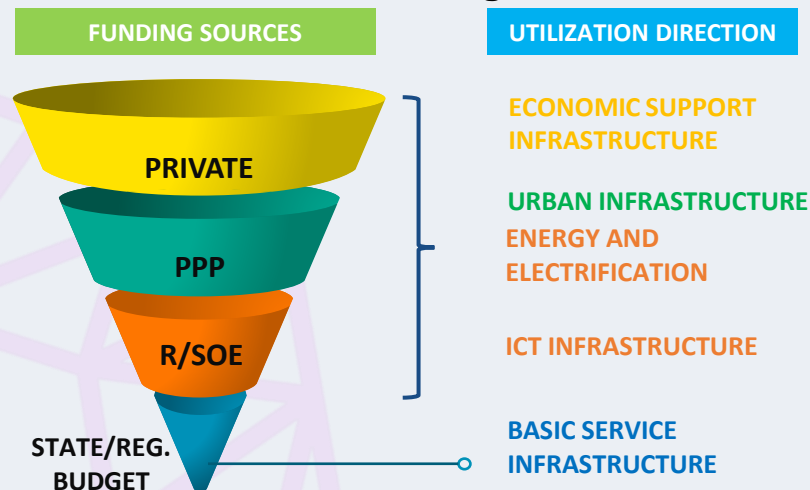


With limited fiscal space, mobilizing private finance becomes a strategic necessity

2025 - 2029 Infrastructure Investment Needs



Allocation of Funding Sources *USD 1=IDR 16.475



Challenges



Significant infrastructure demand gap, particularly in regional and underserved areas



Need to strengthen and expand private sector participation in infrastructure development.



Many projects exhibit marginal viability, requiring support to attract private investment



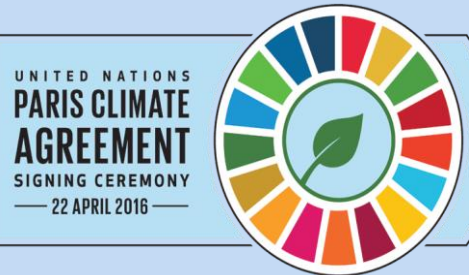
Increasing demand for the effective implementation of the (SDGs).



Capacity gap → There remains a varied level of understanding among stakeholders regarding PPP concepts and the urgency of adopting innovative financing approaches



Guiding Global Commitment



Indonesia has committed to global agendas, which guide national infrastructure policy through ESG integration

Implementation of Global Commitments in National Policies

ESG Framework & Manual Development



Implementation of ESG Policies through Government Support



Launched in 2022, the ESG Framework aims to embed climate resilience, inclusiveness, and measurable impact into project preparation and implementation

PROJECT DEVELOPMENT FACILITY (PDF)

A dedicated facility to support government contracting agencies in structuring and developing bankable infrastructure projects. The facility may also serve to integrate existing government support mechanisms for PPPs, such as guarantees, viability gap funding, and project development assistance

VIABILITY GAP FUND (VGF)

Cash grants to enhance SPV's profitability and user affordability

INFRASTRUCTURE GUARANTEE

Guarantee PPP risks borne by GCA in order to enhance the creditworthiness of the project (in terms of meeting its obligation)

SUPPORTING IN AVAILABILITY PAYMENT PROCESS

Assistance for the implementation of AP (periodic payments from the Government to private) to ensure certainty of the revenue stream to meet debt service requirements and profitability for sponsor

Govt. supports are aligned with ESG Framework to ensure climate resilience and positive impact



Milestones Achieved through the Government Support

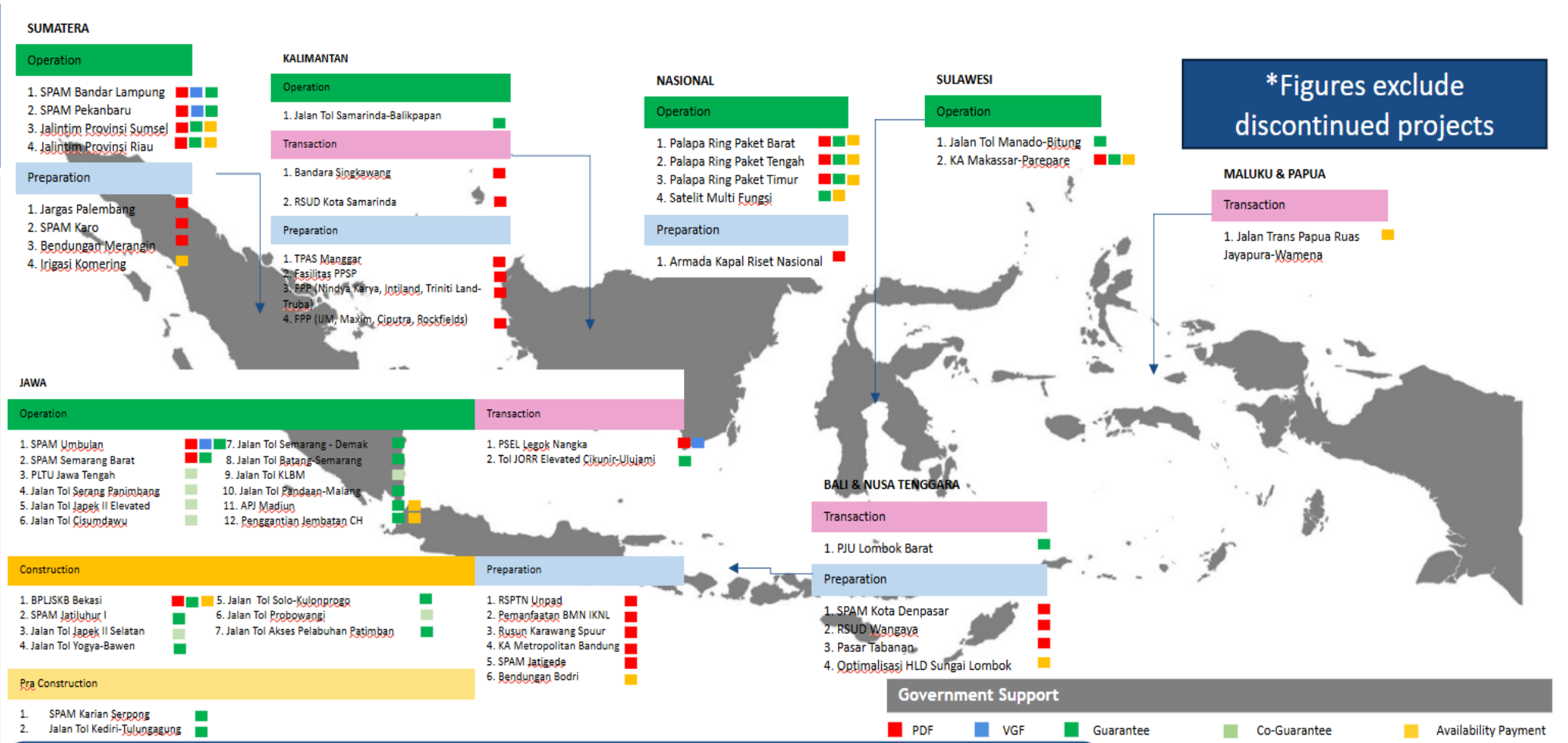
PPP project valued at IDR304 Trillion /USD18.8 Billion receives fiscal support facilitated by the Ministry of Finance in its role as the State Treasury

There are **20** sectors eligible for PPP implementation

A total of **36** projects have reached financial close, representing an estimated investment value of **USD 18.8 billion** (at an exchange rate of IDR 16,475 per USD)

Total PDF funding disbursed has exceeded **USD 48.6 million**, supporting the preparation and bankability enhancement of 44 projects..

Total VGF funding disbursed amounted to **USD 60.5 million**, allocated to partially finance the construction costs of three projects.



*Figures exclude discontinued projects



Health and Transportation Projects – Transaction Stage

Samarinda Hospital and Singkawang Airport Project



Samarinda Hospital



PPP project value	USD 52 Million (IDR 808Billion)
Project Status	Transaction (RfP)
Concession Period	20 years
Govt. Support	PDF (USD 2,3 Million) & Guarantee

Project Objectives



Transform the existing hospital into a Class B international standard facility



Expand to 333 inpatient beds with a minimum 102 m²/bed



Establish specialized Centers of Excellence- Cardiac Center & Cancer Center

Sustainability and ESG Features



- ✓ Mandatory compliance with Green Building standards (GBCI Greenship v1.2) with a minimum Gold rating
- ✓ Designed with potential to be developed into a Smart Building integrating high-tech and sustainable solutions
- ✓ Environmentally responsive systems and waste management aligned with national regulations
- ✓ Use of medical-grade, chemical-resistant furnishings and eco-friendly infrastructure materials
- ✓ Mandatory Hazardous Waste and Wastewater processing as per Ministry of Environment & Forestry regulations

Singkawang Airport

PPP project value	USD 273 Million (IDR 4,5 T)
Project Status	Transaction
Concession Period	32 years
Govt. Support	PDF (USD 1.6 M) and Guarantee

ESG Criteria Requirements:

- ✓ Energy & resource efficiency
- ✓ Gender-responsive and inclusive design
- ✓ Environmental risk mitigation

Brownfield Phase



Supporting Infrastructure

Scope of Work	: Road Access
Funding Source	: State Budget – Ministry of Public Works
UIC	: Ministry of Public Works
Status	: Land Clearing



Early Preparation Work

Scope of Work	: Land acquisition, groundwork preparation
Funding Source	: State Budget (Min. of Transport) and Regional Budget (Singkawang)
GCA	: Ministry of Transportation
Status	: completed



Sukuk

Scope of Work	: Airside & Landside Facilities for Minimum Operations
Funding Source	: Sukuk (IDR 148 Billion)
Status	: Completed, initial operational approval



Philanthropy (CSR)

Scope of Work	: Passenger Terminal (8,000 m ²) and Runway (600 m ²)
Funding Source	: Philanthropy (CSR)
Status	: Completed, initial operational approval

Dev. Phase



PPP

Scope of Work	: DB (airside and landside), FOMT (all airport facilities)
Funding Source	: Private
Status	: Pre-qualification

Health and Transportation Projects – Preparation Stage

Bandung Metropolitan Railway and Wangaya Regional General Hospital



Wangaya Regional General Hospital



PPP project value	USD 36,6 Million (IDR586,9 Billion)
GCA	Mayor of Denpasar
Project Status	Preparation
Concession Period	20 years
Scope of Work	<ul style="list-style-type: none"> Construction of six new buildings Revitalization of existing RSUD Wangaya facilities

Market Potential

- 88% of Denpasar population covered by BPJS
- RSUD Wangaya has 11.8% market share in Denpasar (Top 3)
- High outpatient repeat visits

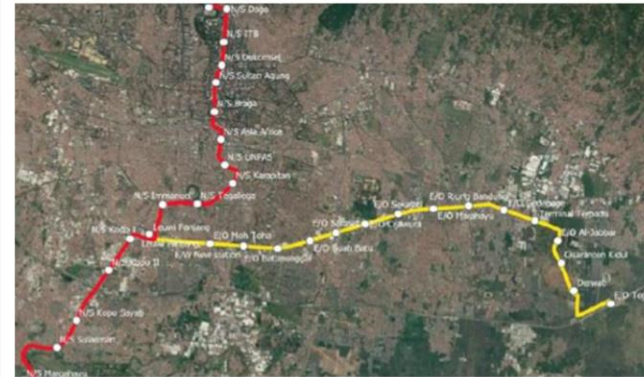
Service Demand

- High need for cardiology, urology-nephrology, dialysis
- Public expectation for improved service flow, hygiene, and waiting time

Sustainability and ESG

- Compliance with Bali Spatial Plan 2023–2043: max 5 floors, min 15% green space
- Planned IPAL (wastewater) & incinerator facilities
- Patient-centered design, circulation efficiency, green open space preservation

Bandung Metropolitan Railway



Sustainability & ESG-Relevant Insights

- reduce GHG emissions by up to 30% compared to the current petrol-based transport mix
- sustainable alternative to private vehicle usage, offering improved air quality and reduced noise pollution
- Enhances connectivity between key urban areas

PPP project value	USD 318 Million (IDR 5,1 T)
GCA	Governor of West Java
Concession Period	32 years
Project Status	Preparation
Concession Period	33 years (including 3 years construction period)
PPP Scope	Signaling, telecommunications & electrification systems, rolling stock, and operations & maintenance via availability payment (AP) on priority corridor.
Corridor Length	<ul style="list-style-type: none"> North-South Corridor = 16.4 km East-West Corridor = 15.3 km
PPP Scheme	BOT (Build, Operate, Transfer)
Investment Recovery	Availability Payment with construction support
Project Alignment	Will be connected to Jakarta–Bandung High-Speed Rail Station and integrated with bus routes
Govt. Support	PDF IDR78,56 B, Land Acquisition & Govt. guarantee

A city street scene with modern buildings and a highway in the foreground. The sky is overcast. The text "Thank You!" is written in a large, black, cursive font across the upper middle of the image.

Thank You!

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