



# Climate change considerations for PPP development

---

22 October 2024

Ichiro Aoki, Principal Markets Development  
Advisory Specialist, ADB

Gerrit Held, Climate Change Specialist, ADB

# Session agenda

- |               |   |
|---------------|---|
| 15:50 – 16:00 | Climate Change: A quick recap...                      |
| 16:10 – 16:25 | ADB's response as Asia and the Pacific's Climate Bank |
| 16:25 – 16:50 | Implications for the design and delivery of PPPs      |
| 16:50 – 17:05 | Case Studies  |
| 17:05 – 17:20 | Q&A   |



ADB

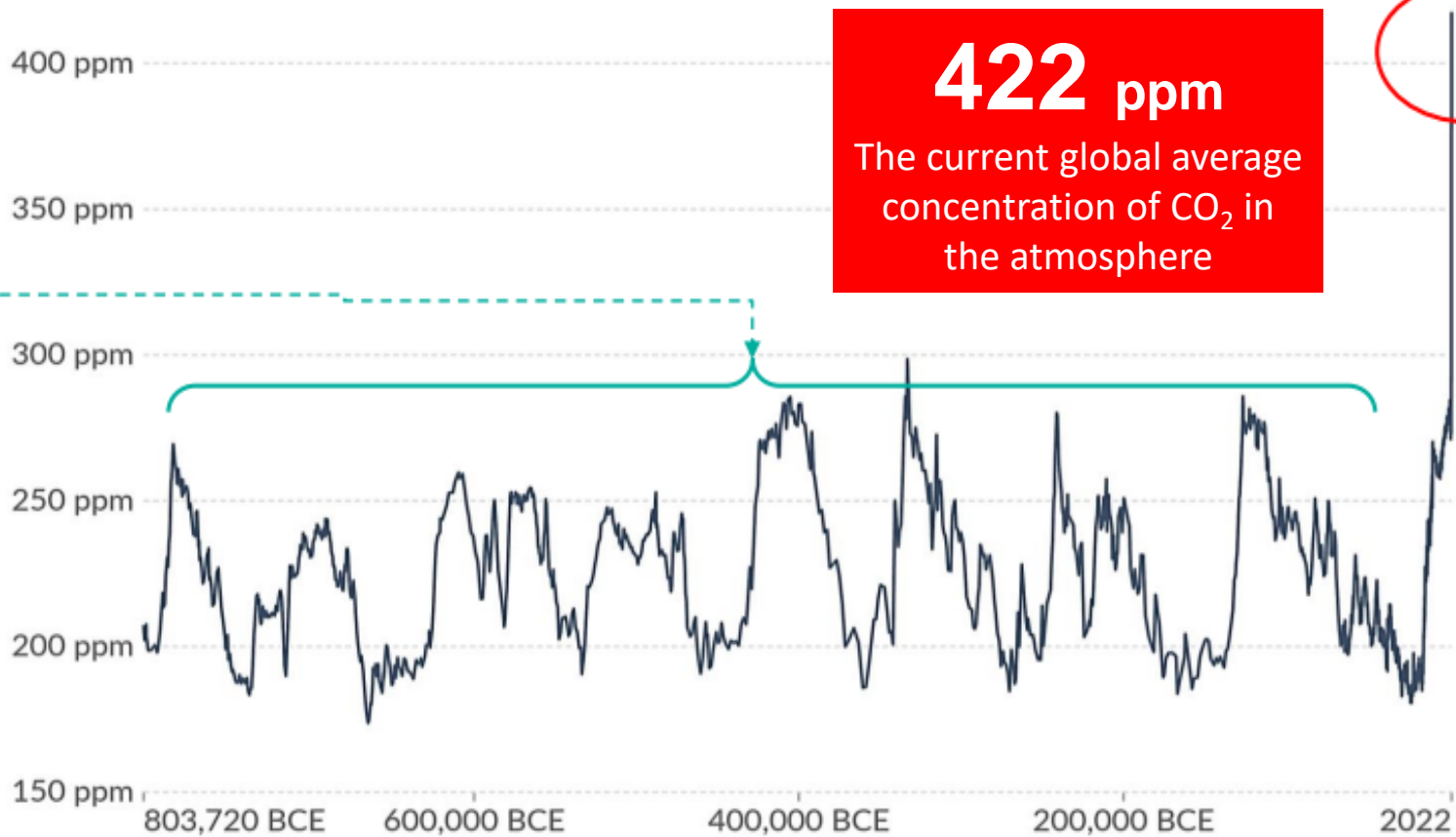
A quick recap...



## Global atmospheric CO<sub>2</sub> concentration

Atmospheric carbon dioxide (CO<sub>2</sub>) concentration is measured in parts per million (ppm). Long-term trends in CO<sub>2</sub> concentrations can be measured at high-resolution using preserved air samples from ice cores.

Our World in Data



Atmospheric concentrations of CO<sub>2</sub>, the main agent of global warming, were **relatively stable** for at least c.1 million years.

**422 ppm**  
The current global average concentration of CO<sub>2</sub> in the atmosphere

Since the Industrial Revolution they have **roughly doubled**.

Source: National Oceanic and Atmospheric Administration (NOAA)

CC BY

# Why does it matter for Asia and the Pacific?

Impacts from disasters in Asia and the Pacific are already very real\* (2015-2023)



**851.6 million**  
People affected



**42,905**  
Fatalities



**446.3 billion**  
Total losses

**Total losses for ADB DMCs only**

	2015	2016	2017	2018	2019	2020	2021	2022	2023
	<b>PHILIPPINES</b> Typhoon Chan-hom (Jul) <b>\$1.9 billion</b> (5 deaths)	<b>PRC</b> Flood (Jun-Jul) <b>\$26.8 billion</b> (289 deaths; 60 million affected)	<b>PRC</b> Flood (Jun-Jul) <b>\$7.2 billion</b> (78 deaths)	<b>INDIA</b> Flood (Aug) <b>\$3.3 billion</b> (504 deaths)	<b>INDIA</b> Flood (Jul-Sep) <b>\$11.4 billion</b> (1,900 deaths)	<b>PRC</b> Flood (May-Jul) <b>\$19.2 billion</b> (280 deaths)	<b>PRC</b> Flood (Cyclone Cempaka) (Jun-Aug) <b>\$17.8 billion</b> (352 deaths)	<b>PRC</b> Drought (Jul-Aug) <b>\$7.6 billion</b> (6.1 million affected)	<b>MYA</b> Cyclone Mocha (May) <b>\$2.2 billion</b> (145 deaths, 0.9 million affected)
	<b>VIET NAM</b> Drought (Dec-Feb 2017) <b>8.3 billion</b> (1.8 million affected)	 <b>SRI LANKA</b> Flood (May) <b>\$1.5 billion</b> (203 deaths)	 <b>PRC</b> Typhoon Hato (Aug) <b>\$4.2 billion</b> (8 deaths)	 <b>PRC</b> Tropical storm Rumbia (Aug) <b>\$6.3 billion</b> (53 deaths)	 <b>PRC</b> Cyclone Hanna (Jul-Sep) <b>\$11.4 billion</b> (72 deaths)	<b>INDIA</b> Cyclone Amphan (May) <b>\$15.3 billion</b> (90 deaths)	 <b>INDIA</b> Floods, Landslides (June) <b>\$8.5 billion</b> (1,922 deaths)	 <b>PRC</b> Drought (Jan-Dec) <b>\$3.3 billion</b>	<b>INDIA</b> Flood (May-Oct) <b>\$4.2 billion</b> (2,035 deaths; 1.3 million affected)
	<b>PRC</b> Typhoon Mujigae (Oct) <b>\$5.2 billion</b> (20 deaths; 78,300 affected)	<b>INDIA</b> Cyclone Vardah (Dec) <b>\$1.2 billion</b> (24 deaths)	 <b>THAILAND</b> Flood (Jan) <b>\$1.2 billion</b> (96 deaths)	<b>PRC</b> Flood (May-Jul) <b>\$2.0 billion</b> (112 deaths)	<b>INDONESIA</b> Flood (Dec) <b>\$1.4 billion</b> (66 deaths)	<b>PAKISTAN</b> Flood (Aug-Sep) <b>\$1.7 billion</b> (410 deaths)	<b>PRC</b> Drought (Jan-Dec) <b>\$3.3 billion</b>	<b>PAKISTAN</b> Flood (Jun-Sep) <b>\$10 billion reconstruction cost</b> (1,739 deaths; 33 million affected)	 <b>PHI</b> Cyclone Doksuri (July) <b>\$0.11 billion</b> (45 deaths, 2.5 million affected)
	<b>VANUATU</b> Cyclone Pam (Mar) <b>\$0.55 billion</b> (188,000 affected)	<b>FIJI</b> Cyclone Winston (Feb) <b>\$0.73 billion</b> (540,558 affected)	<b>PRC</b> Flood (May-Jul) <b>\$2.0 billion</b> (112 deaths)	<b>INDONESIA</b> Flood (Dec) <b>\$1.4 billion</b> (66 deaths)	<b>TONGA</b> Cyclone Harold (Apr) <b>\$0.13 billion</b> (25,00 affected)	<b>INDIA</b> Cyclone Yaas (May) <b>\$3.2 billion</b> (19 deaths)	<b>PAKISTAN</b> Flood (Jun-Sep) <b>\$10 billion reconstruction cost</b> (1,739 deaths; 33 million affected)	<b>PRC</b> Drought (Jan-Dec) <b>\$3.3 billion</b>	<b>PRC</b> Drought (Jan-Dec) <b>\$3.3 billion</b>
	<b>\$48.9 billion</b>	<b>\$63.1 billion</b>	<b>\$30.4 billion</b>	<b>\$26.3 billion</b>	<b>\$36.6 billion</b>	<b>\$65.1 billion</b>	<b>\$39.3 billion</b>	<b>\$18.5 billion</b>	<b>\$2.5 billion</b>

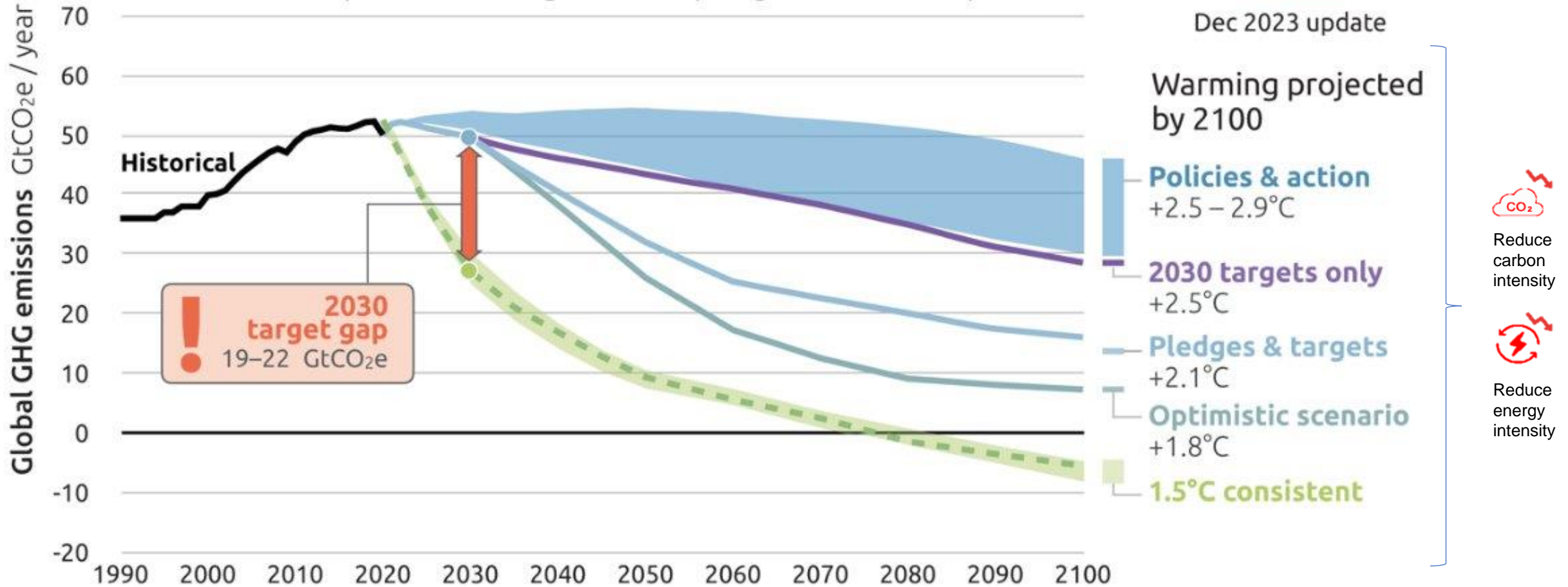
Notes: 1. The amounts for total losses refer to the monetary amount of damage to property, crops and livestock at the year of the event. (Center for Research on the Epidemiology of Disasters)  
2. Source: EMDAT, accessed 5 Feb 2024. Annual data validation currently being performed for 2023 EMDAT data

## 2100 WARMING PROJECTIONS

Emissions and expected warming based on pledges and current policies



Dec 2023 update



Infrastructure systems have direct influence on about 80% of all greenhouse gas (GHG) emissions globally, with most associated with energy, buildings and transport. We can't tackle climate unless we climate-proof the infrastructure of tomorrow.

Figure 2: Infrastructure sector contribution to total GHG emissions.<sup>14,15,16</sup>

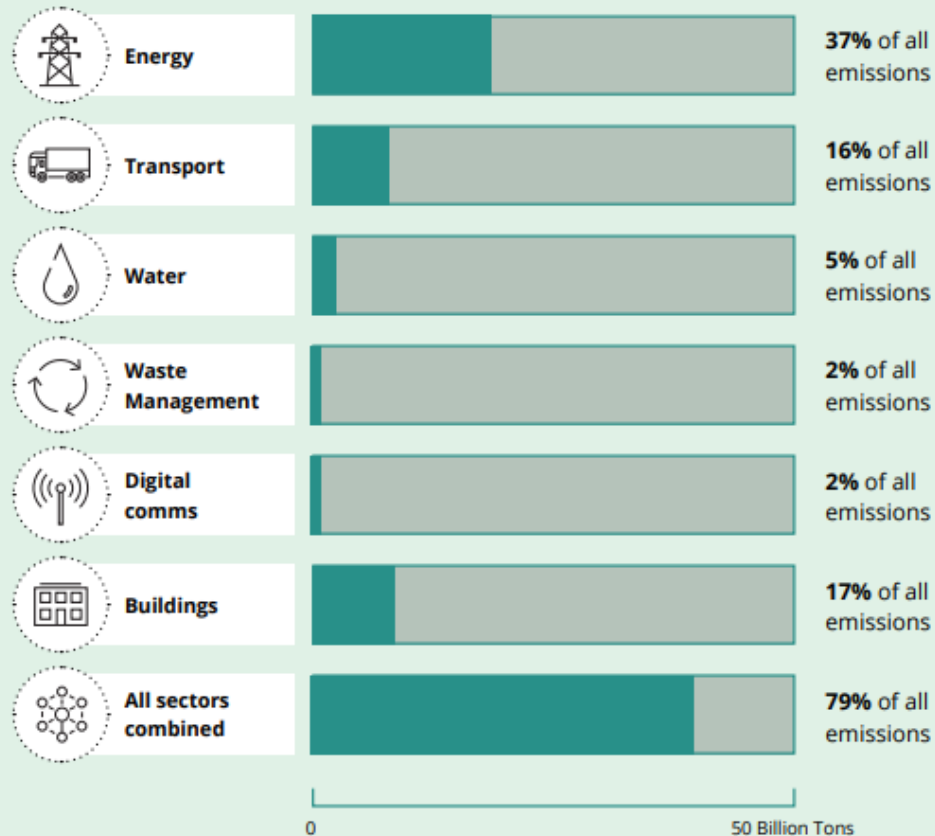
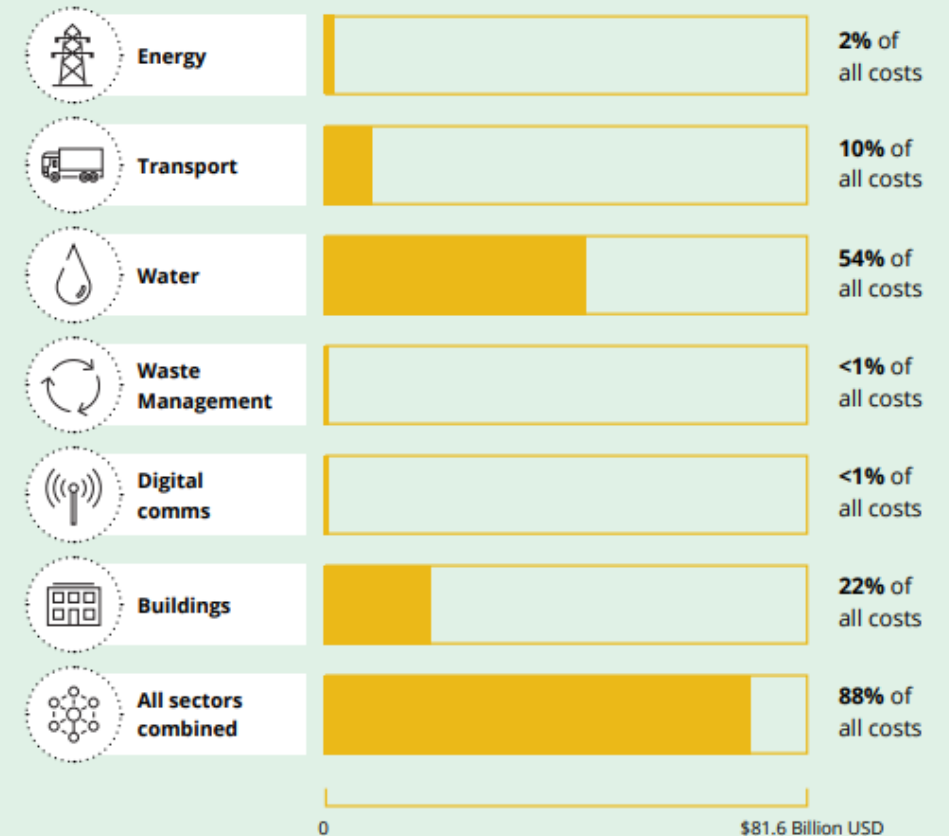


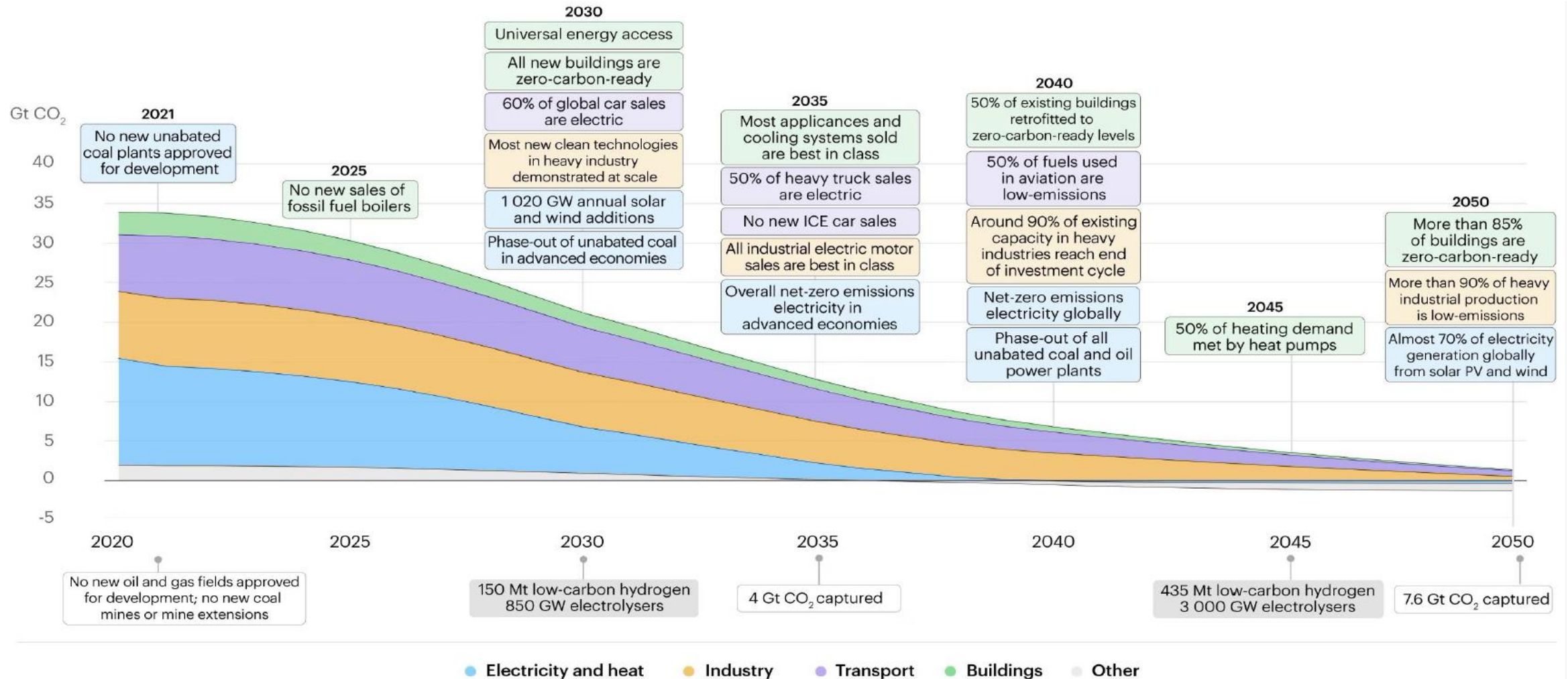
Figure 3: Infrastructure sector share of global climate adaptation costs (2010-50 estimates).<sup>19</sup>



Source: UNEP, Infrastructure for climate action (2021)

# What are key priority actions to guide the global journey to net zero?

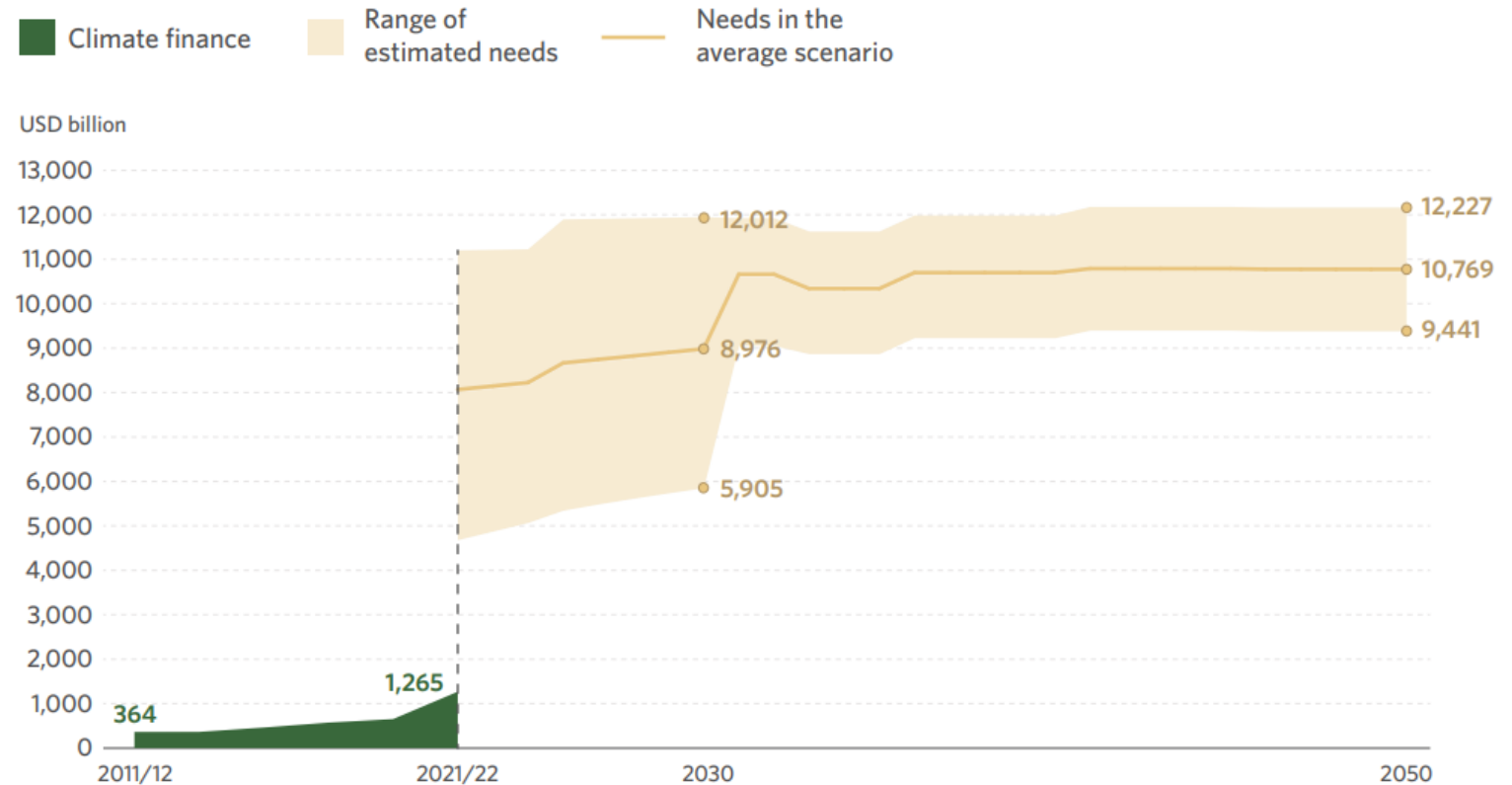
Key milestones on pathway to net zero (IEA, Net Zero by 2050)



Source: IEA, <https://www.iea.org/reports/net-zero-by-2050>

- The public sector alone will not be able to fill the climate investment gap without mobilizing private capital;
- As demand for fundamental and essential infrastructure remains high in Asia, PPPs will be instrumental to generate the supply of investable projects.
- If structured correctly, PPPs can increase climate resilience and incentive green investment opportunities.
- PPPs are able to provide well informed and well-balanced risk allocation between partners— offering long-term visibility and stability for the duration of a contract

Global tracked climate finance and average estimated annual needs through 2050



Note: Climate finance needs estimates for 2023-2050 include direct investments in climate-specific physical assets and excludes transition-related unabated fossil fuel finance. Estimates are based on secondary data collected from over 15 sectoral scenarios (see [Methodology document](#) for detail). Climate finance needs for 2023-2050 are expressed in 2022 USD to ensure comparability of estimates from several different scenarios.

Source: Global Landscape of Climate finance 2023 CPI



# ADB's response...



13 CLIMATE ACTION



## ADB has initiated a major reform to become the Climate Bank of Asia and the Pacific

- \$100 billion climate finance ambition (2019-2030)
- Alignment with the Paris Agreement
- Developing a pipeline of high-quality climate projects and programs focused on climate outcomes



## ADB will scale up its impact by catalyzing high-quality climate action through external finance

- Multiply its own funds by catalyzing climate finance from the private sector and other sources
- Drive innovation in climate finance through cutting-edge initiatives, e.g., IF-CAP, ETM, the Climate Action Catalyst Fund, and innovative nonsovereign operations projects



## ADB will continue to incentivize innovation in climate action with its own work and through partners

- Lead sector, thematic, and interdisciplinary innovation across the region, provide finance for new ideas, apply new technologies, and build partnerships
- Develop thematic hubs able to leverage knowledge, adapt technology, and mobilize foreign direct investment and local resources to maximize climate impact

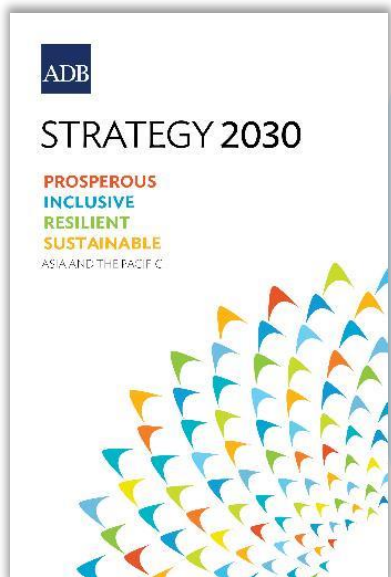


## ADB's new operating model enables more effective work across regions, sectors, and themes to deliver multidisciplinary solutions to sovereign and private sector clients

- Combine upstream policy and diagnostics to inform specific pathways and investments downstream
- One ADB teams to ensure the best technical, financial, operational, and knowledge solutions

Updated mid-term review  
five strategic focus areas

Strategy 2030



**Climate action**

**Private sector development**

**Regional cooperation and public goods**

**Digital transformation**

**Resilience and empowerment**



**ADB's New Operating Model (NOM)**



**NOM Shifts**

**Corporate Results Framework** includes climate related indicators



Safeguard Policy

Energy Policy

Disaster and Emergency Assistance Policy

... among others.

## Climate Change Action Plan, 2023-2030

### Guiding Principles

Client-centric

Bottom-up and iterative

High impact

Private Sector participation

Evidence-based

Integrated solutions

Just Transition

### Setting the scene

- Global and regional context
- ADB's climate ambitions and commitments
- CCAP objectives

### List of actions

### How we operate

- Partnerships
- Climate investment and impact
- Knowledge

### Sector-specific actions

### How we engage

- Upstream
- Midstream
- Downstream

### How we deliver

- Integrated climate-smart planning and technology
- Inclusive and climate-smart socioeconomic development
- Climate-smart Infrastructure
- Biodiversity, agrifood systems, nature-based climate solutions
- Green and blue finance

### How we improve

- Arrangements
- Monitoring

For more:  
[Five Things to Know About ADB's Climate Change Action Plan](#)



SCAN TO  
DOWNLOAD  
THE REPORT

# Strengthened support for DMC's climate actions

How we engage

**1** Support DMCs with increased diagnostic and policy engagement work



## UPSTREAM

Strategic engagement for an enhanced policy framework, including for private sector engagement



**2** Help DMCs develop climate-responsive investments and ambitious NDCs and NAPs



## MIDSTREAM

Mobilize the private sector and embed climate action into core institutions and national systems



**3** Integrate climate policy into budgets and national plans



## DOWNSTREAM

High-quality operations and implementation. project preparation facilities and implementation support



**4** Developing low carbon and climate resilient project pipelines



**5** Enhance climate-informed project design and implementation

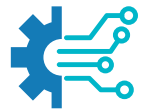


Monitoring and Learning



## INTERVENTION AREAS FOR CLIMATE ACTION

### Themes



Digital technology for development



Gender equality



Regional cooperation and integration, trade



Transition states and engagement



Integrated climate-smart planning and technology



Inclusive and climate-smart socioeconomic development



Climate-smart infrastructure



Biodiversity, agrifood systems, nature-based climate solutions



Green and Blue Finance

### Sectors



Agriculture, Food, Nature, and Rural Development



Energy



Public Sector Management and Governance



Finance



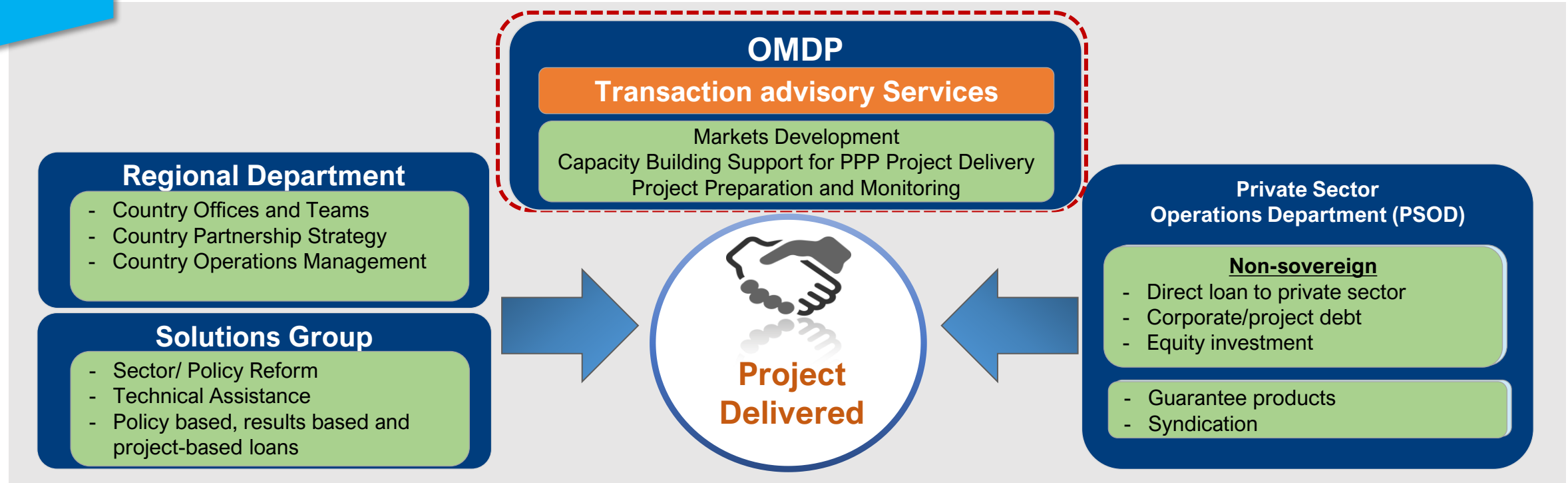
Transport



Human and Social Development

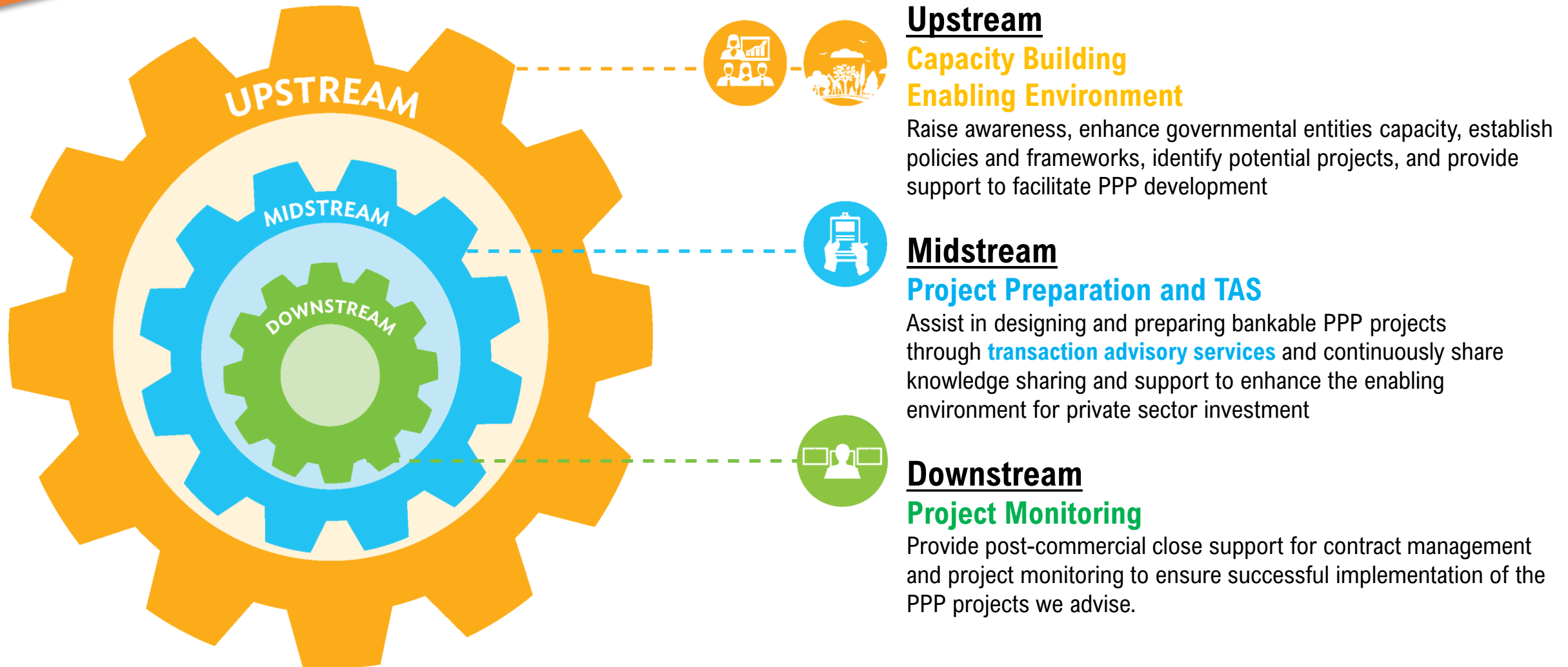


Water and Urban Development



**One ADB Approach –**

- **OMDP:** For development of PPP projects, OMDP carry out project selection activity, feasibility study, drafting of concession agreement, etc. For select projects and upon request of government and private sector, OMDP advises the client on bankability issues, tender and financial closing.
- **Sovereign (Solutions Group and Regional Department):** Provides government and government-owned entities technical assistance for capacity building, sector and policy reforms and loans under various modalities. Based on counter-indemnity of sovereign, lends to a project or implementation agency.
- **PSOD:** As a non-sovereign lending arm of ADB, PSOD finances PPP project through project and/or corporate loan and invests in equity for qualified projects. PSOD also provides political risk and credit enhancement guarantees and offer syndication services.







ADB

# Implications for the design and delivery of PPPs



# Climate risks in the context of PPPs (Physical risks)

	Chronic risks	Acute risks				
	Sea level rise	Temperature rise	Drought**/Heatwave	Storm/Flood	Wildfire	
 <b>Energy</b>	<ul style="list-style-type: none"> <li>● Inundation of assets</li> </ul>	<ul style="list-style-type: none"> <li>● Coolant losses</li> <li>● Hydropower output reduction</li> <li>● Transmission and distribution efficiency loss</li> <li>● Distribution network failure</li> </ul>		<ul style="list-style-type: none"> <li>● Network outages or failure</li> </ul>	<ul style="list-style-type: none"> <li>● Damage to assets (erosion or breakage)</li> </ul>	<ul style="list-style-type: none"> <li>● Network outages or failure</li> </ul>
 <b>Telecoms</b>		<ul style="list-style-type: none"> <li>● Coolant losses</li> </ul>				
 <b>Transport</b>		<ul style="list-style-type: none"> <li>● Melting/buckling of roads/rail</li> </ul>	<ul style="list-style-type: none"> <li>● Melting/buckling of roads/rail</li> <li>● Water-based traffic disruptions</li> </ul>	<ul style="list-style-type: none"> <li>● Traffic disruptions</li> </ul>		<ul style="list-style-type: none"> <li>● Traffic disruptions</li> </ul>
 <b>Water and sewage networks</b>	<ul style="list-style-type: none"> <li>● Inundation of assets</li> <li>● Increased desalination requirements</li> <li>● Increased water storage requirements</li> </ul>	<ul style="list-style-type: none"> <li>● Increased need for treatment</li> <li>● Water source shortage</li> </ul>		<ul style="list-style-type: none"> <li>● Increased need for treatment</li> <li>● Liabilities or fines for overflows</li> </ul>	<ul style="list-style-type: none"> <li>● Increased need for treatment</li> <li>● Water source shortage</li> </ul>	

**Impacts:** ● Physical damage ● Efficiency/output loss ● Maintenance cost increase

1 This table focuses on the direct impacts of each risk type, and therefore do not include the indirect effects chronic risks can have on acute risks.

2 A drought can manifest as a chronic risk in the form of a multiple-season or multiple-year drought or a permanent change in water availability.

## Defining Transition Risk in the Context of Net-Zero



### Policy and Regulatory Changes

Changes in government policies, such as carbon pricing, emissions reduction mandates, or bans on certain fossil fuels, can create uncertainty and financial risk for infrastructure assets reliant on high-carbon activities.

### Technological Shifts

Rapid advancements in clean technologies may render existing technologies obsolete, impacting infra and workers reliant on older, carbon-intensive technologies.

### Market demand changes

Shifts in consumer preferences toward sustainable products and services can decrease demand for carbon-intensive goods, impacting revenues for businesses that fail to adapt e.g. preference for rail over air travel

### Reputational Risks

Companies may face reputational damage if perceived as lagging in sustainability efforts, affecting investor confidence and customer loyalty.

### Financial Risks

Transition risks can lead to significant financial risks for companies and investors. These include potential asset devaluations and increased costs of capital for firms perceived to have higher exposure to carbon-intensive activities. This can lead to increased volatility and potential losses for investors.

### Operational Risks

Infrastructure assets may face significant challenges that could disrupt day-to-day operations during the transition. These include stranded assets, supply chain disruptions, and workforce changes.

## Climate adaptation

Adjust systems in response to changing climate



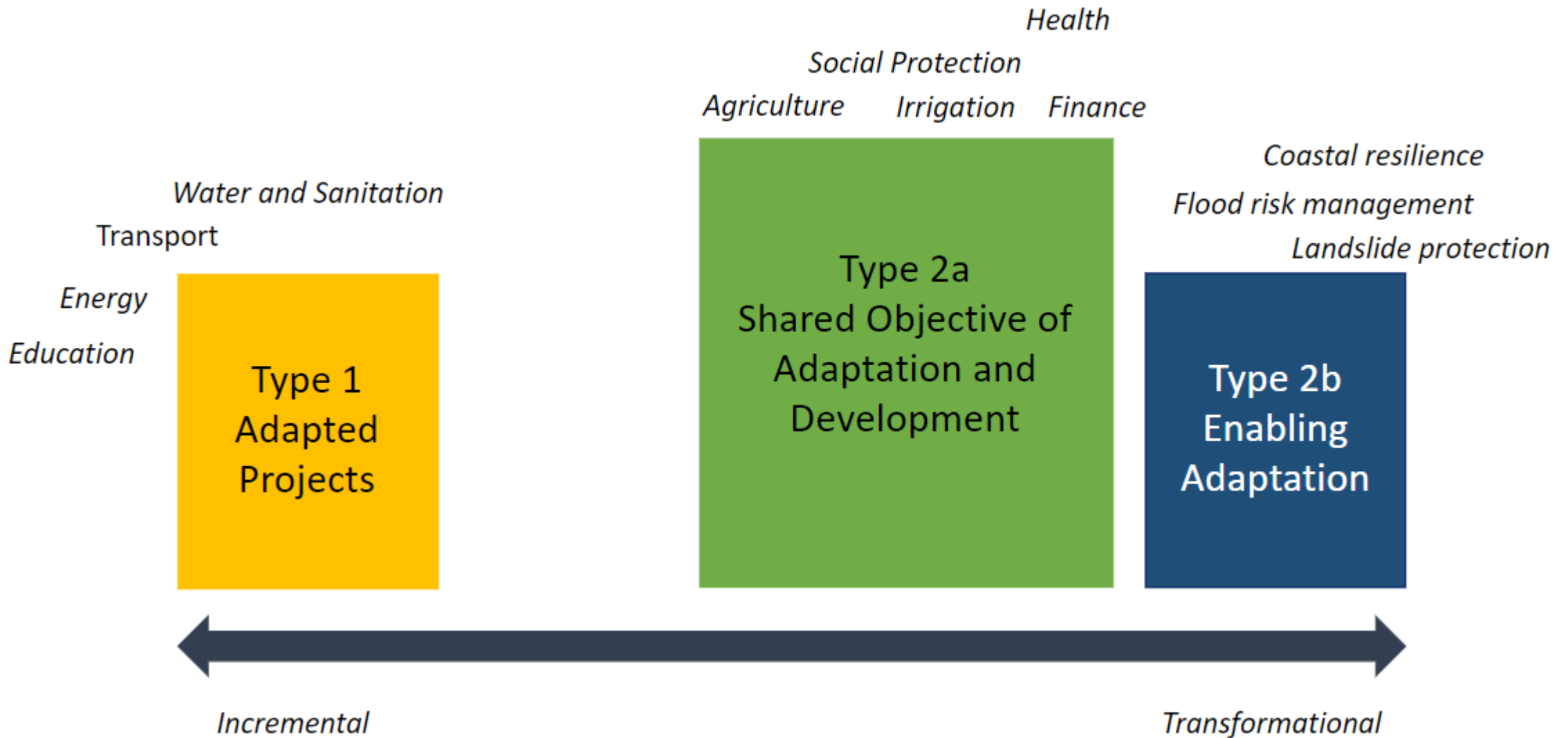
## Climate mitigation

Cut emissions and slow the pace of climate change

- Develop projects with climate risks like floods, landslides and droughts in mind
- Make processes more resilient
- ...

- Build out renewable energy
- Make processes more efficient
- Substitute fossil feedstocks
- ...

# Typology of climate adaptation projects (ADB definition)



# Typology of climate mitigation projects (J-MDB definition)



**Energy:** Renewables, low carbon hydrogen, waste gas to energy, co-/trigeneration, carbon capture, storage, transmission



**Mining :** critical minerals, ores, metals and alloys used for renewable energy, energy efficiency, and low carbon technologies and materials



**Manufacturing:** EE, resource efficiency, electrification, carbon capture, industrial gases, resource demand management, energy storage, Circular Economy, (low carbon) product innovation



**Agriculture, Forestry, Land Use, and Fisheries:** Climate-smart agriculture, sustainable forest management, carbon sequestration, regenerative agriculture, better waste management, improved breeds, reduced food losses



**Water Supply and Wastewater:** energy & resource efficiency, Demand management, low-carbon water supply, wastewater management



**Solid Waste Management:** waste collection and transport, product reuse, material recovery, anaerobic digestion, composting, waste incineration with energy recovery, landfill gas capture & utilization



**Transport:** modal shift, non-motorized transport, inter-urban railway, mass transit, water transport, low carbon vehicles & Infrastructure (EV charging), transport demand management



**Buildings and Public Installations:** certified green buildings, energy efficiency, onsite renewable energy, energy management systems e.g. green Hospitals



**ICT and Digital Technologies:** energy efficiency and renewable energy in data centers and telecom networks e.g. green data centers



**Cross-Sectoral Activities:** Energy and resource-use efficiency across a supply chain, demand reduction, electronic service delivery, energy transition, CCS

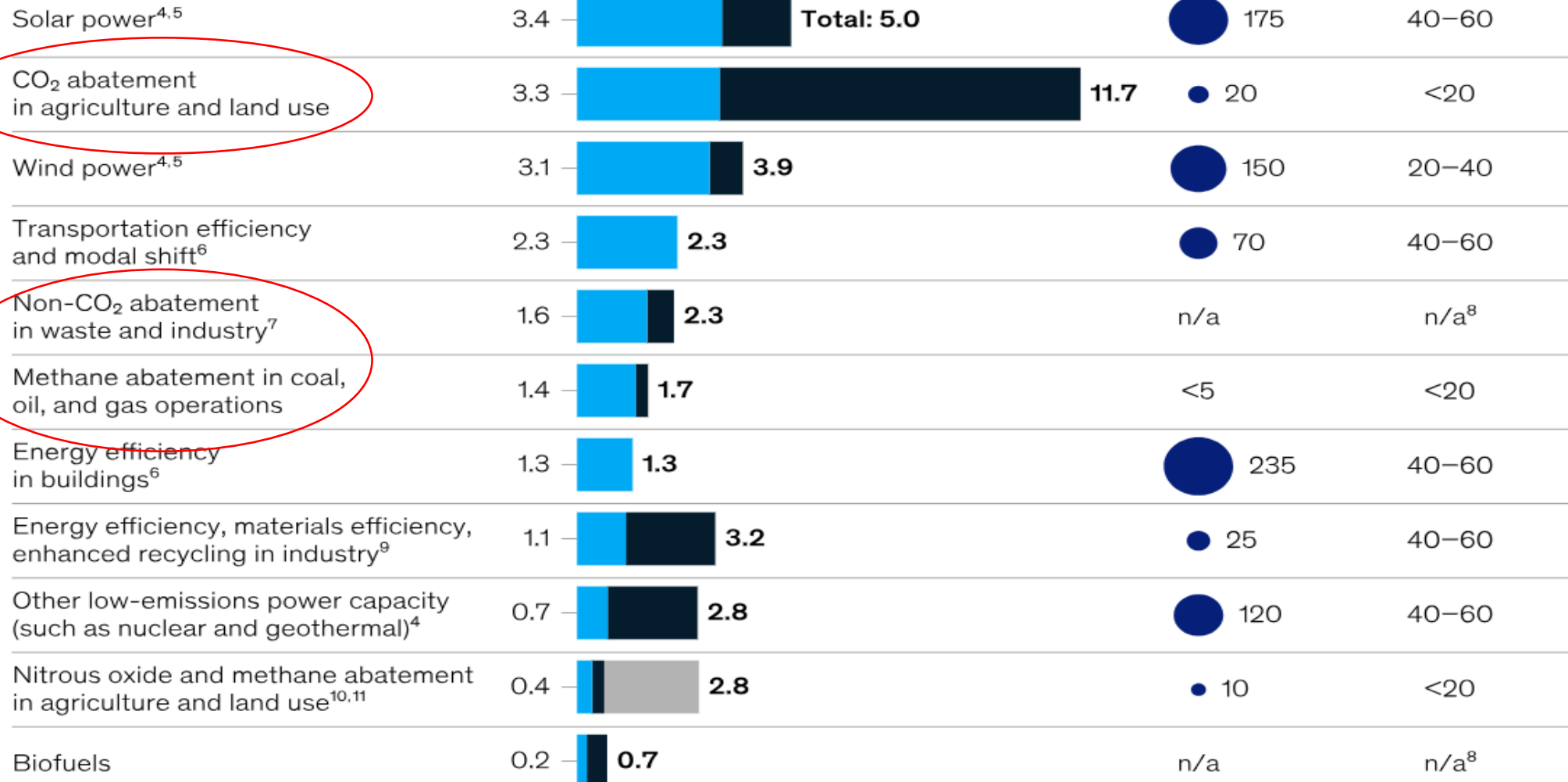
# Mitigation solutions that are relatively low cost (Illustrative)

Potential contribution to net CO<sub>2</sub>e reduction in 2030, by solution,<sup>1</sup> metric gigatons

■ Less expensive to reduce abatement cost (<\$20 per metric ton of CO<sub>2</sub>e abated)<sup>2</sup>
■ More expensive (>\$20)<sup>2</sup>
■ Abatement cost data unavailable

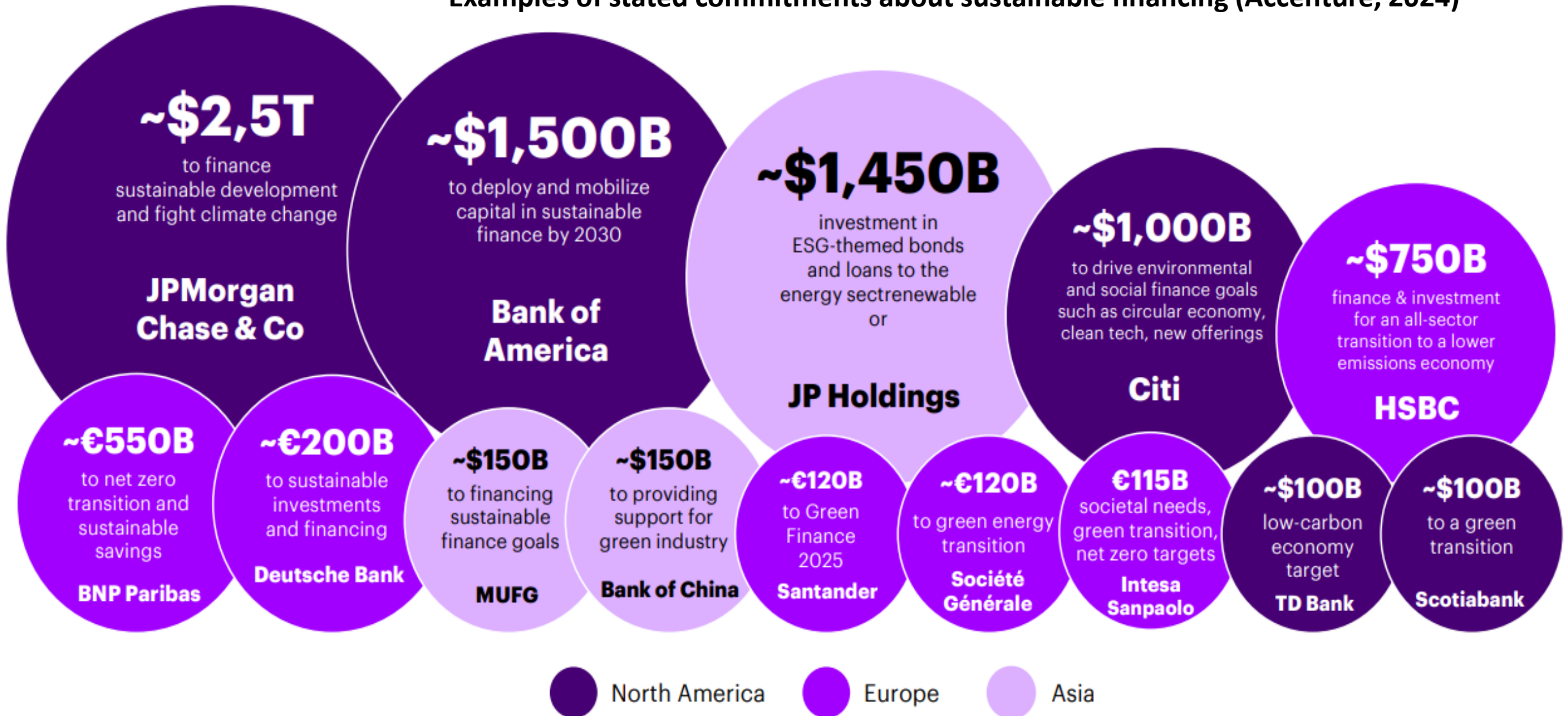
Capital spending on physical assets, 2020,<sup>3</sup> \$ billion

Current capital spending as a share of annual 2021–30 spending in illustrative net-zero scenarios,<sup>3</sup> %



Source: McKinsey, An affordable, reliable, competitive path to net zero (2023)

## Examples of stated commitments about sustainable financing (Accenture, 2024)



North America
  Europe
  Asia

# MDB finance for PPPs is conditional upon Paris Alignment



**STEP 01**

**Assess consistency** with the Country's Climate Strategies as described in the NDC, LTS, NAPs etc. If available, advice sector-specific documentation.

**STEP 02**

**Identify the Risks** associated with project-specific adaptation, resilience and mitigation goals

**A. ADAPTATION / RESILIENCE GOALS**

Are risks from climate hazards likely to negatively impact the project, its operations and its objectives ?

**B. MITIGATION GOALS**

- Does the project achieve the Development Objective(s) with low GHG emissions
- Does the project account for transition risks ?
- Is the project economically viable?

YES



ALIGNED

NO



NOT ALIGNED

**STEP 03**

**Specify measures** that can be incorporated to reduce the risks identified in Step 02

**A. CLIMATE ADAPTATION MEASURES**

Check sector-specific guidance

**B. OPPORTUNITIES FOR CLIMATE MITIGATION**

Check sector-specific guidance

YES



ALIGNED

NOT ALIGNED



ALIGNED



YES

# Sector considerations for Paris Alignment: Illustrative examples

Sector	Example subsector	Easy to justify	In need of thorough assessment
Transport	Roads	If the road the lowest carbon viable option, and includes low carbon construction materials, is part of a broader low carbon mobility strategy, EV infrastructure, public transport provisions	A road with no low carbon features
	Rail / mass transit	Rail and mass transit is easy to justify in most cases	If it involves rail transport of coal/peat (would not be aligned if predominantly for coal/peat)
Urban	Buildings	No heating from fossil fuels, use low carbon construction materials and adopting energy efficiency measures.	A building with no low carbon features
	District heating	Using significant renewable energy or waste heat or cogenerated heat OR including a) Modification to lower temperature delta; b) Advanced pilot systems (control and energy management, etc.)	Using fossil fuels
	Water supply	Water supply systems; water quality improvement; water efficiency; drought management; water management at watershed level	Water projects using fossil fuels such as diesel or petrol for water transfer or pumping
Energy	Energy generation	Generation of renewable energy from solar, wind, wave power, run-of-the-river hydro, geothermal, green hydrogen	Any projects involving fossil fuels (coal and peat non-aligned)
	Electricity transmission and distribution	Transmission/distribution not reliant upon fossil fuel derived energy	Projects designed to directly connect additional fossil fuel generation capacity

## PUBLIC SECTOR

## PRIVATE SECTOR

**Project Identification**



...identifying and screening projects.

**Project Appraisal**



...undertaking project appraisal.

...engaging in dialogue with the public party, conducting climate risk and GHG abatement options analysis.

**Project Procurement**



...specifying technical requirements for contractual structure.

...considering risk allocation.

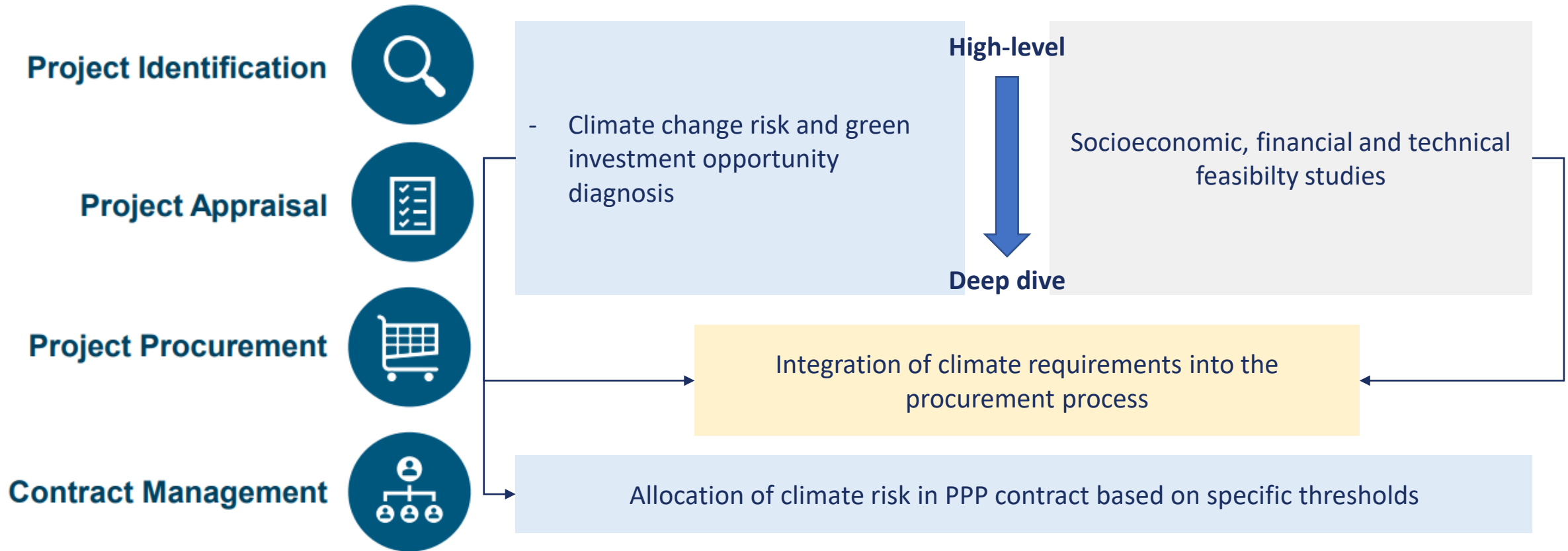
**Contract Management**

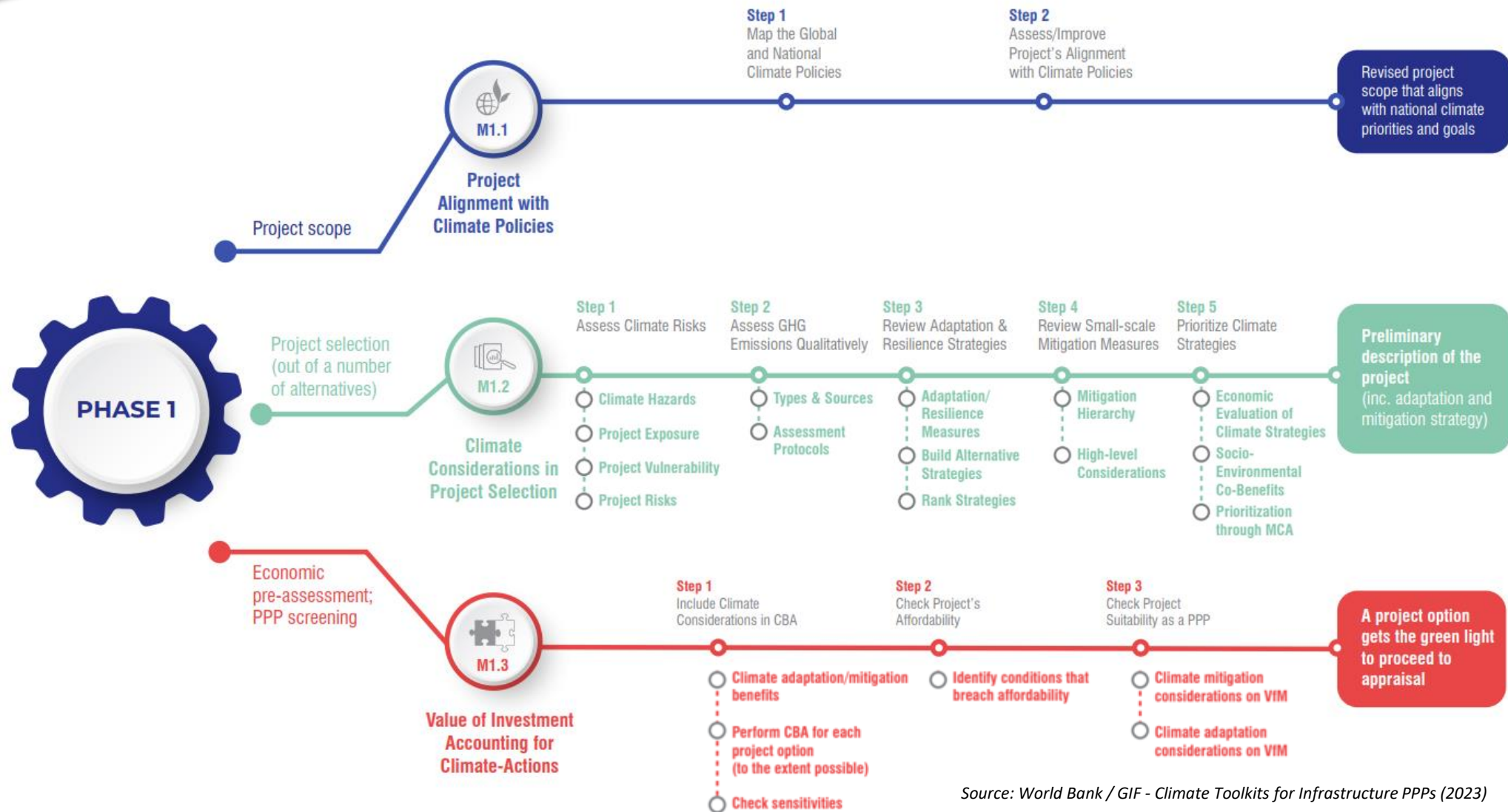


...managing contract monitoring and performance requirements.

...delivery of project.

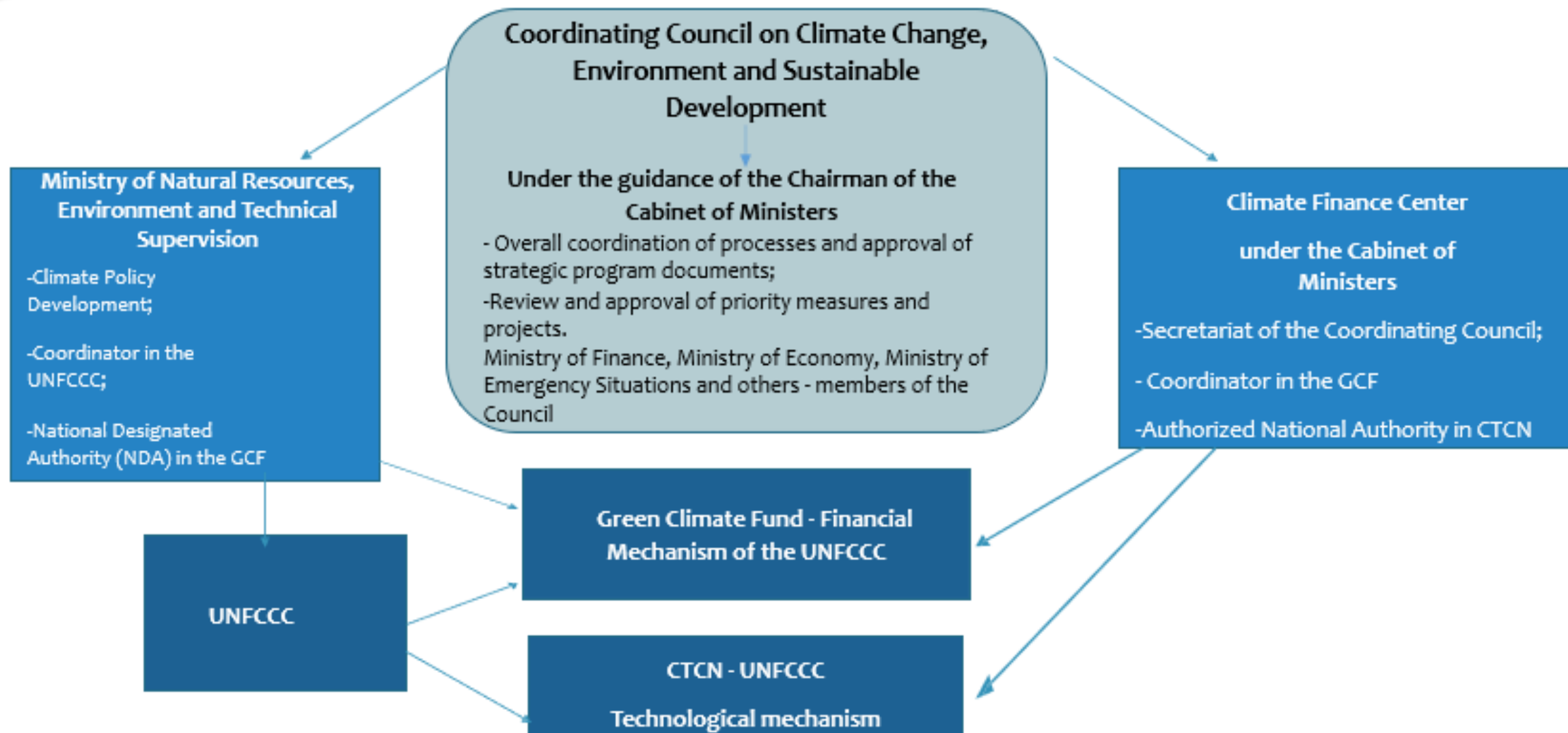
# Assessments required to integrate climate change considerations in PPPs

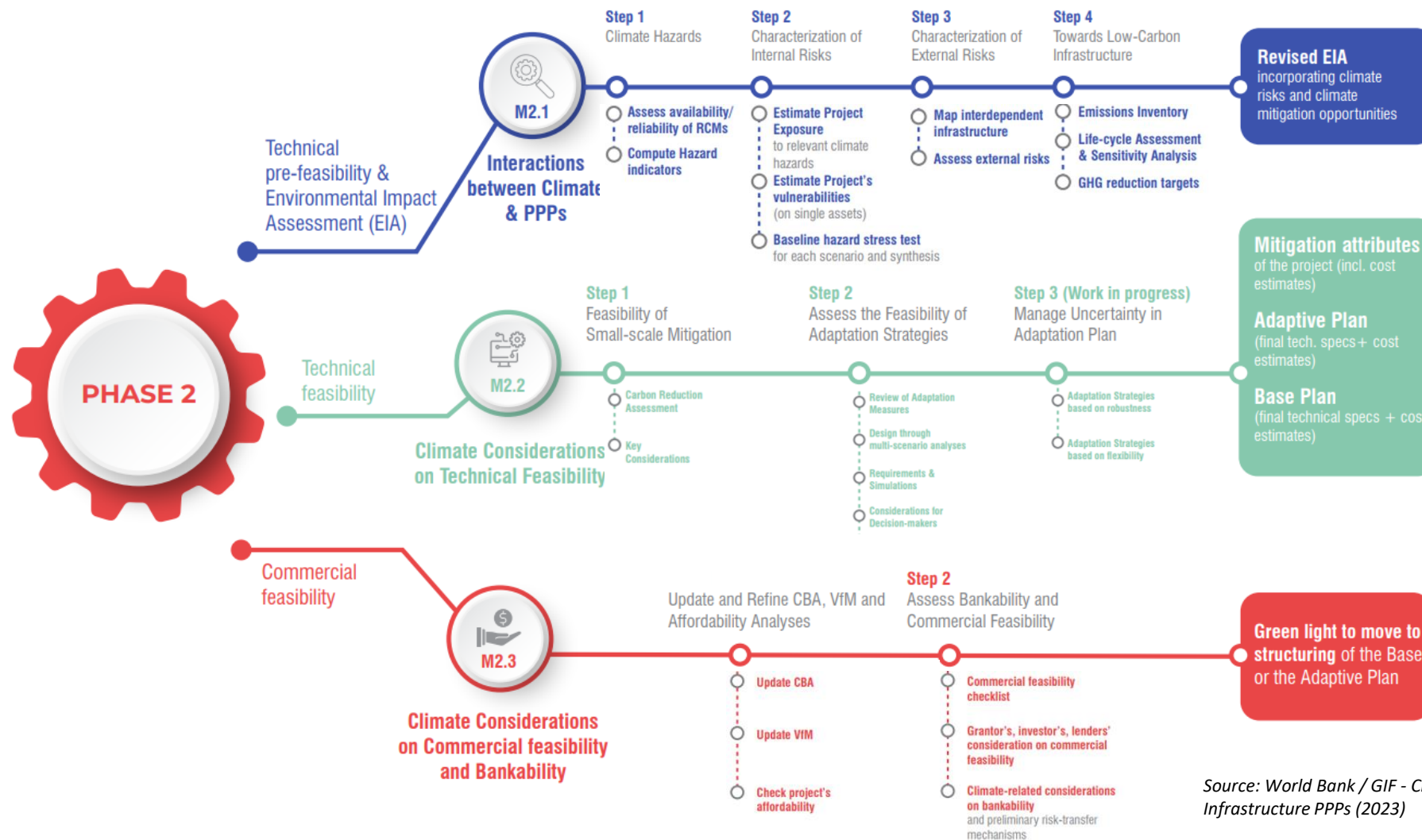




Source: World Bank / GIF - Climate Toolkits for Infrastructure PPPs (2023)

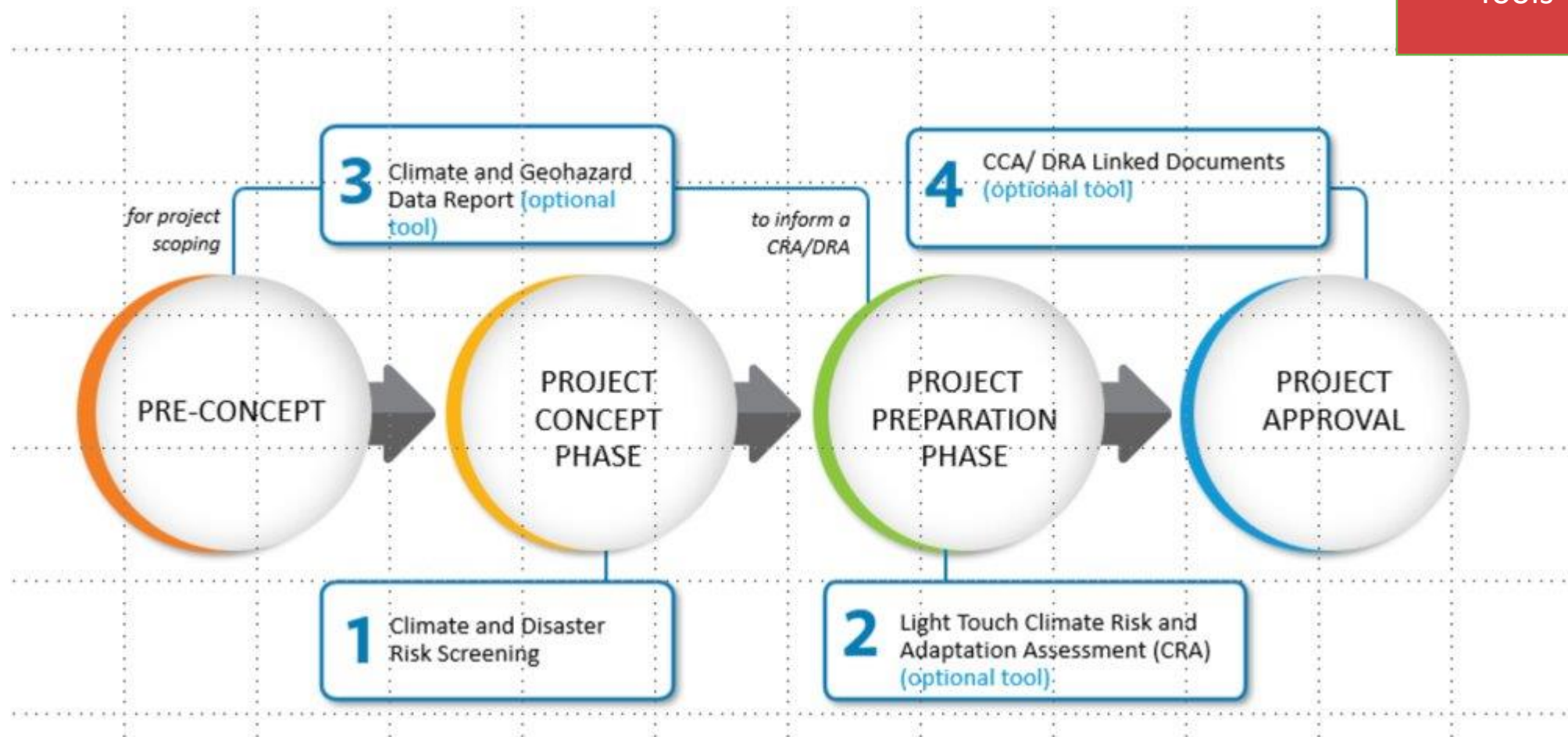
## Kyrgyz Republic as a Model of Climate Finance Coordination Mechanism

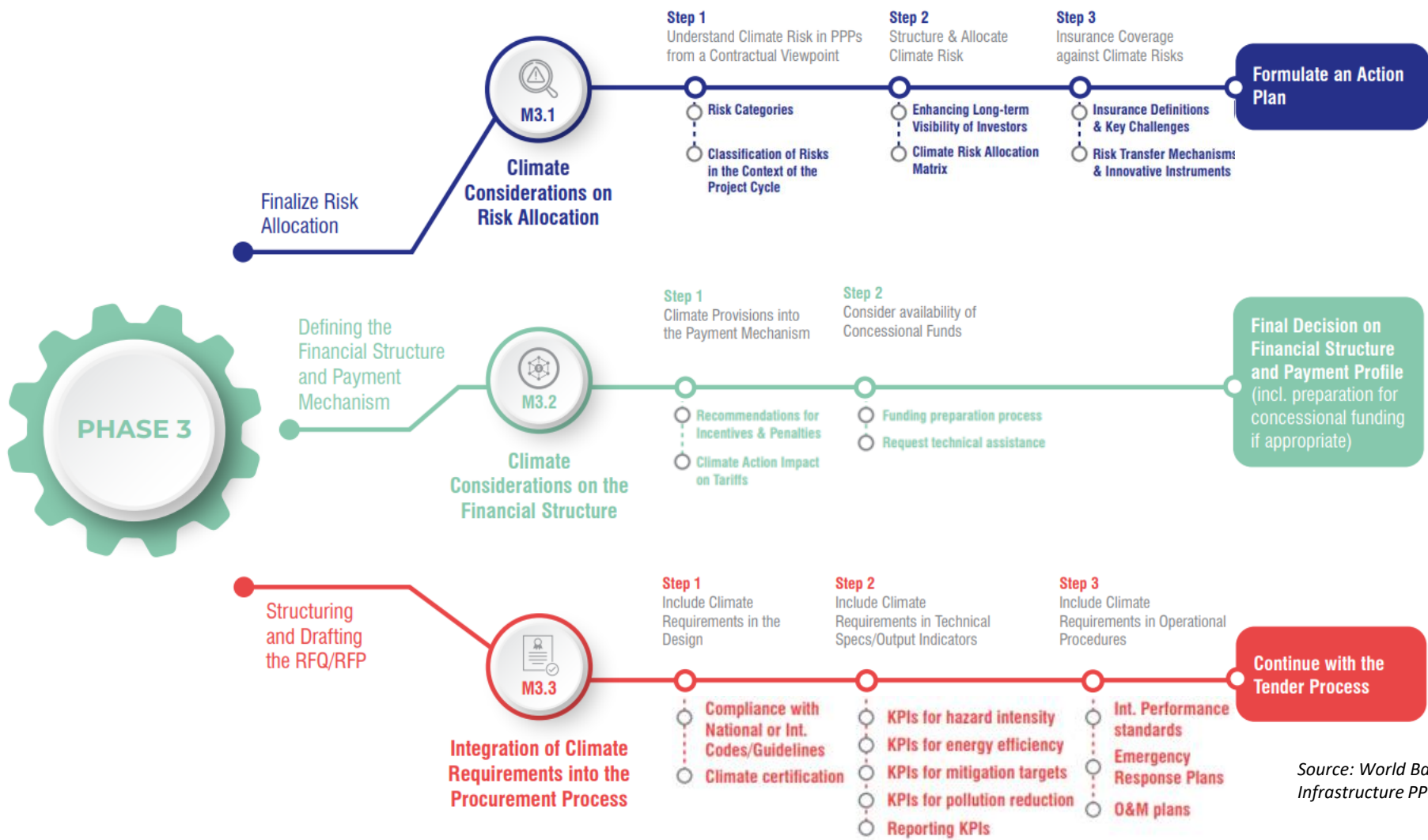




Source: World Bank / GIF - Climate Toolkits for Infrastructure PPPs (2023)

Tools

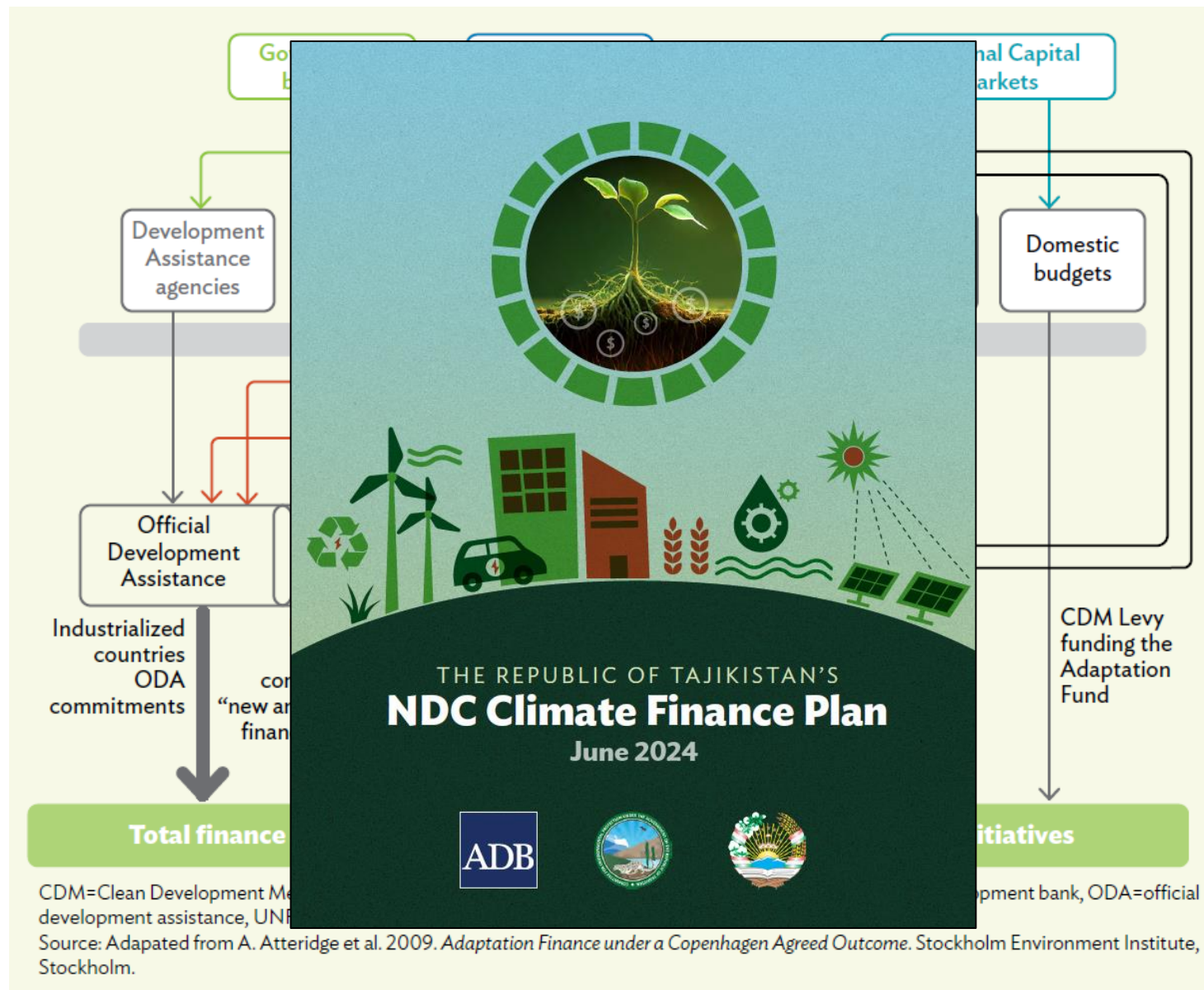


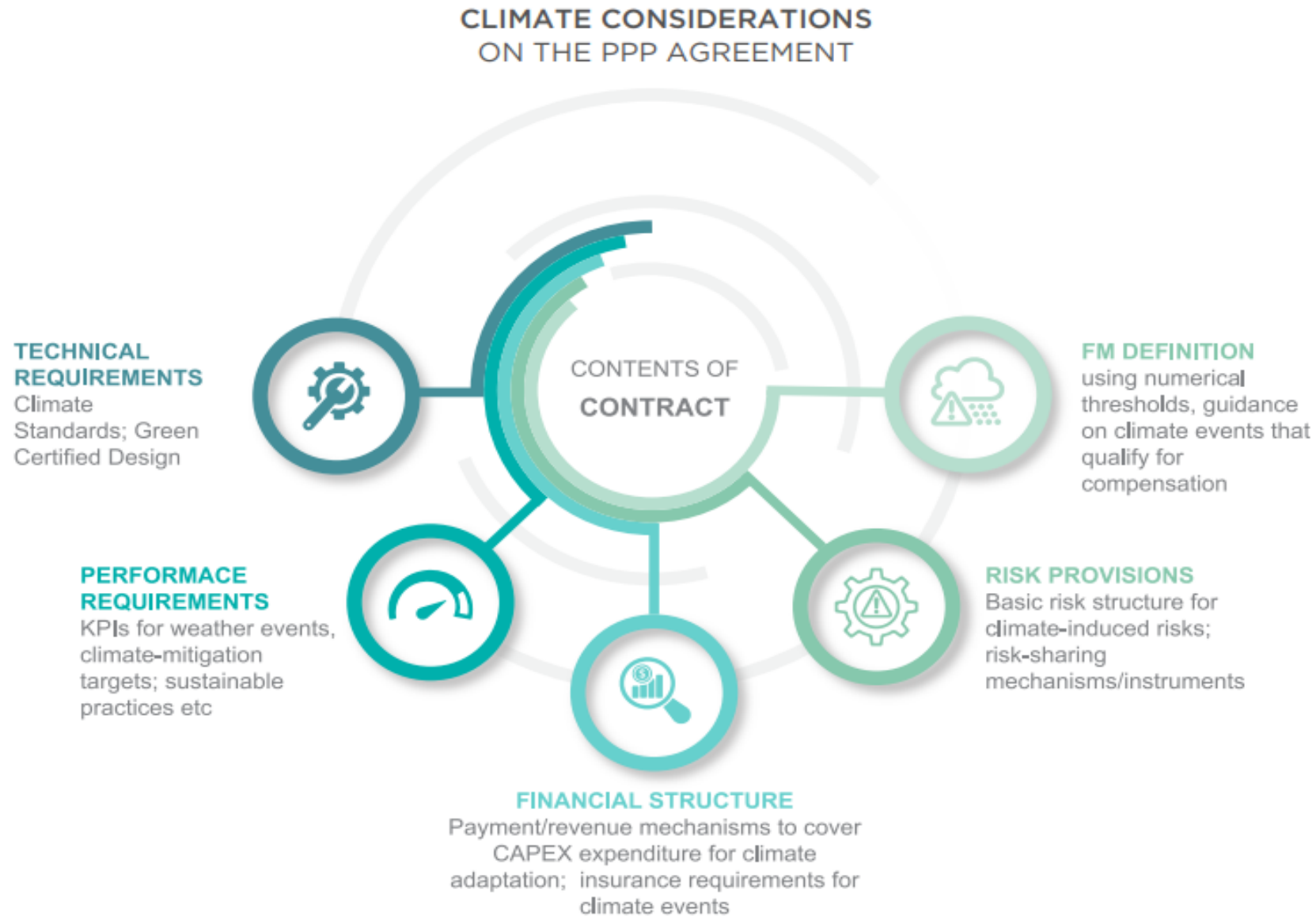


Source: World Bank / GIF - Climate Toolkits for Infrastructure PPPs (2023)

## Overview of Global climate finance architecture

“While it is not strictly related to the financial structuring performed during the pre-tender stage (it is the winning bidder/investor's responsibility to obtain the means necessary to finance the project), it is relevant to explore the project's eligibility for innovative sources of climate financing, as it can trigger the need to embed in the overall contract structure some provisions that facilitate the project's attractiveness to such financing sources





ADB

# Case Studies



## Project and Mandate Overview

Country	Philippines	Name of Private Partner	SMC-SAP & Company Consortium (SSC) (San Miguel Holdings, Corp, RMM Asian Logistics Inc., RLW Aviation Development Inc., and Incheon International Airport Corp.)
Sector	Transportation	Project Size	US\$2.2 billion
Name of Public Sector	Department of Transportation (DOTr)	Timeline	13 months to Commercial Close
		Commercial Close	2024



### Project Background and Description

❖ The Government of the Philippines is looking to optimize airport operations by expanding and modernizing the Ninoy Aquino International Airport (NAIA) through a Rehabilitate-Operate-Expand-Transfer arrangement.



### Scope of Work

❖ ADB provided Transaction Advisory Services to prepare the project for a solicited tender process for the rehabilitation, expansion, operation, and maintenance of NAIA.



### Key Structuring Points

❖ Optimized government receipts through an upfront and annuity payments, and revenue share



### Climate Considerations

❖ Incorporation of climate adaptation and climate change measures such as requiring a minimum of 20% of the airport's energy needs and encouraging the use of Sustainable Aviation Fuel (SAF)



### Impact

❖ Enhance and modernize airport capacity to address congestion, experience, reliability, and sustainability (avoidance of 20,000-30,000 tCO<sub>2</sub>),  
❖ Boost connectivity and economic growth.

Key climate change challenges for airports:

- **NAIA airport is at risk from sea level rise and storm surges**, increasing the likelihood of closures, delays, and damages
- **Heat can affect plane capacity and restrict takeoff**, meaning fewer passenger and reduced capacity for luggage
- **Effectively tackling Scope 3 emissions is key to decarbonizing airports**, but several barriers hinder wide scale adoption of SAF

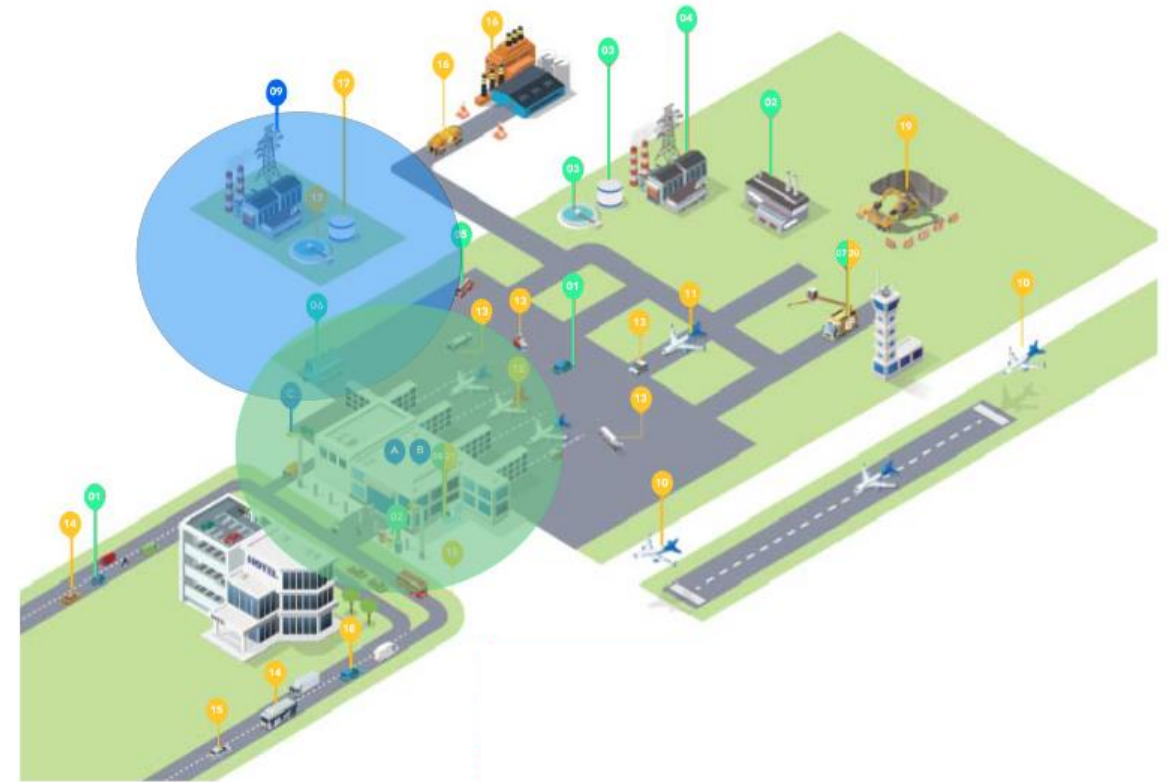
How these challenges were addressed at NAIA:

## A. Risk assessment and adaptation planning:

- Comprehensive hazard risks assessment identified major vulnerabilities of NAIA airport
- Adaptation measures included improved drainage system to manage heavy rain fall and protect against floods

## B. Reducing GHG footprint where possible

- Mandating of energy efficient lightning and solar rooftops,
- Mandating of 20% energy needs to be sourced from RE,
- Financial incentives to promoted uptake of SAFs in future
- Operational improvements to minimize aircraft fuel consumption



### SCOPE 1

Emissions from airport-owned or airport controlled sources.

### SCOPE 2

Indirect emissions from the consumption of purchased energy

Scope 1 & 2 emissions fall under the direct control and influence of the airport, and depend on the energy use of owned stationary (e.g. terminal) and mobile (e.g. buses)

### SCOPE 3

Indirect emissions from other sources related to the activities of an airport

Scope 3 emissions are outside of the direct control of the airport, and relate to emissions from 3rd party users of the airport – airlines, ground-handlers, tenants, passengers & staff.

## Project and Mandate Overview

Country	Uzbekistan	Name of Private Partner	Veolia Energy Tashkent
Sector	Energy	Project Size	Eur 1.4 billion
Name of Public Sector	Tashkent City Municipality (TCM)	Timeline	26 months to Commercial Close
		Commercial Close	2021
		Financial Close	2022



### Project Background and Description

❖ Tashkent City Municipality (TCM) received an unsolicited proposal (USP) for the refurbishment and long-term operation of Tashkent City District Heating (DH) Network, implemented as a privately-initiated project under the Public-Private Partnership (PPP) Law with technical assistance from ADB's Asia Pacific Project Preparation Facility.



### Scope of Work

❖ Transaction Advisor for TCM, providing assistance in project structuring, tender preparation, negotiation, commercial closing support, and project monitoring for the project's implementation.



### Key Structuring Points

- ❖ In this hybrid PPP structure, the private partner manages the network, bill invoicing and collection, with modernization funded from collected tariffs and government support for tariff affordability.
- ❖ The public partner finances the Modernization and Public Investment Programs through a dedicated fund established solely for the project within TCM.



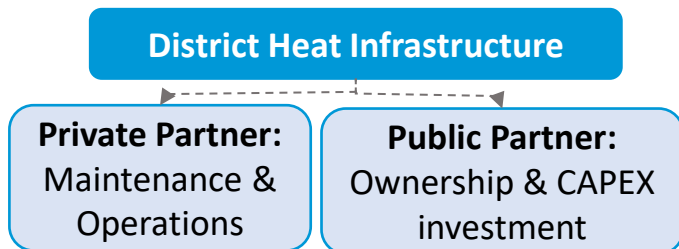
### Impact

- ❖ The project reconfigures the open network to an integrated heat supply scheme, enhancing safety and achieving gas, energy, and water savings of 25 - 40%.
- ❖ By introducing metering devices, it promotes awareness of sustainable energy usage among citizens and local businesses, supported by a \$20 million private sector investment.

## Snapshot

<b>Public Partner</b>	<ul style="list-style-type: none"> <li>Tashkent City Municipality (TCM)</li> </ul>
<b>Private Partner</b>	<ul style="list-style-type: none"> <li>Veolia Energy Tashkent</li> </ul>
<b>PPP Scope</b>	<ul style="list-style-type: none"> <li><b>Affermage Structure</b> – <ul style="list-style-type: none"> <li><b>Public Partner Role:</b> Infrastructure owner &amp; CAPEX Investment. Revenue (lease fee) share of user charges</li> <li><b>Private Partner Role:</b> 30-year lease with responsibility for operating and maintaining infrastructure. Revenue is share of user charges</li> </ul> </li> </ul>
<b>Tendering</b>	<ul style="list-style-type: none"> <li>Unsolicited Proposal – Private partner</li> </ul>
<b>Timeline</b>	<ul style="list-style-type: none"> <li>Unsolicited Proposal: July-20</li> <li>ADB TAS start: Aug-20</li> <li>Commercial Close: Aug-2021</li> <li>Financial Close: July-2022</li> <li>Project start: July-2022</li> <li>Current status: Operational</li> </ul>

## Project Description

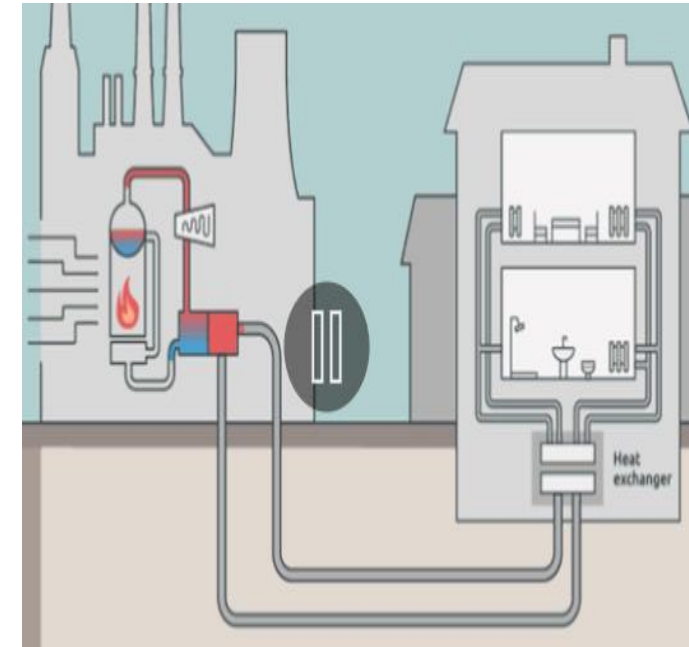


## Background & Context

- ▶ Tashkent's District Heating system is in need of retrofitting and modernization as it was developed around 6 decades. The system was operated by an SOE that lacked the expertise and resource to modernize the system.
- ▶ The private partner approached the Tashkent municipality with an unsolicited offer to do so.
- ▶ **Project Concept:** Energy and Resource optimization project – a gradual transition from 1st to 4th generation district heating system - funded by lease fees collected from private partner's asset optimization. This using an *Affermage* PPP structure.

## Climate Aspects

- **Main Climate Risks:** Flooding, extreme weather and drought
- **Climate Adaptation and Mitigation Technologies:** Wide range of technologies including:
  - Advanced real-time digital energy management and control systems; digitized metering of hot water and heat; efficient pumping stations and boiler rooms, individual heat substations (heat exchanges), replacement of non-insulated steel pipes with insulated plastic pipes etc.
- **Climate Adaptation impact :**
  - Reduced exposure to drought and water scarcity due to 60% reduction in water losses.
  - Reduced exposure to extreme weather and flooding events due to removal of overhead pipes and digital control system



## Climate Impacts

- Expected GHG ER >40% due to reduction of
  - Network heat losses >40%;
  - No. breakages > 60%;
  - Water leakage >60%;
  - Electricity savings > 15%;
- Long-term option to integrate high-efficiency heat sources & RE

## Project and Mandate Overview

Country	Uzbekistan	Name of Private Partner	Abu Dhabi Future Energy Company (Masdar)
Sector	Energy	Project Size	US\$290 million
Name of Public Sector	National Electric Grid of Uzbekistan (NEGU)	Timeline	24 months to Commercial Close
		Commercial Close	2021
		Financial Close	2023



### Project Background and Description

❖ In 2019, the Government of Uzbekistan (GoU) partnered with ADB for a 1GW solar Public-Private Partnership (PPP) program, initiating the Sherabad Solar PPP project, entailing the construction of a 457 MW solar power plant and a 52km transmission line near the city of Sherabad in Southern Uzbekistan.



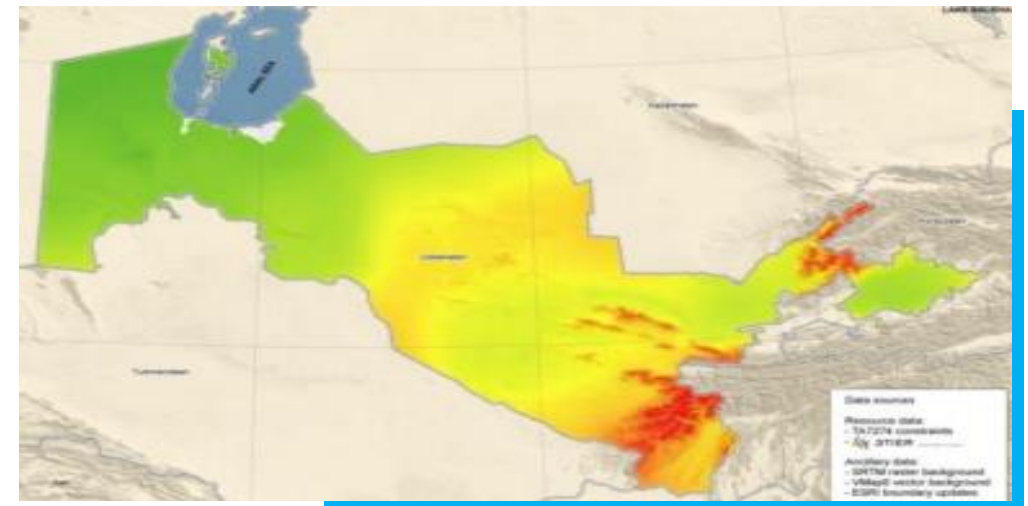
### Key Structuring Points

- ❖ Enhanced risk allocation: ADB's advisory team devised a more favorable risk allocation for the GoU, ensuring improved key performance indicators, reduced due diligence risk, and shifted irradiation risk to bidders, ultimately delivering increased value for the GoU.
- ❖ ADB Partial Credit Guarantees (PCG) for power offtake: ADB structured a Payment Credit Guarantee (PCG) involving a letter of credit from an acceptable bank, backed by ADB, covering three months of ongoing payment obligations of the offtaker NEGU, subject to ADB policies, benefiting the project company.



### Scope of Work

- ❖ Advised GoU on project structuring, negotiation, tender preparation, management, and facilitated commercial and financial closing.



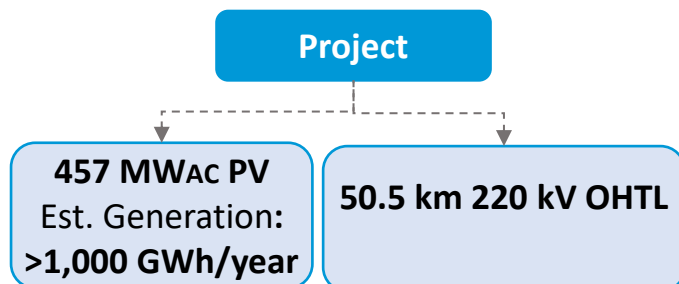
### Impact

- ❖ Boost in Uzbekistan's power generation capacity through local energy sources, the first large-scale power project in Surkhandarya province, facilitating an industrial park setup, and potential power exports.
- ❖ Attaining a tariff of 1.80 c/kWh, the lowest in Asia Pacific for grid-connected solar PV, now sets a benchmark for future solar tenders in Uzbekistan and the broader region.

## Snapshot

<b>Offtaker</b>	<ul style="list-style-type: none"> <li>• NEGU – National Electric Grid of Uzbekistan</li> <li>• MIFT – Ministry of Investment and Foreign Trade</li> </ul>
<b>Private Partner</b>	<ul style="list-style-type: none"> <li>• Masdar SPV – Nur Sherabad</li> </ul>
<b>PPP Scope</b>	<ul style="list-style-type: none"> <li>• Design, Build, Finance, Own, Operate, Maintain 457MWAC solar plant</li> <li>• Design, Build, Finance and Transfer 50.5 km Transmission Line</li> </ul>
<b>Tendering</b>	<ul style="list-style-type: none"> <li>• Competitive Tender</li> </ul>
<b>Timeline</b>	<ul style="list-style-type: none"> <li>• EOI Launch: Feb-20</li> <li>• Financial Bid Opened: May-21</li> <li>• Commercial Close: Aug-21</li> <li>• Financial Close: Mar-23</li> <li>• Current status: Construction</li> <li>• COD: Q1-2027</li> </ul>

## Project Description

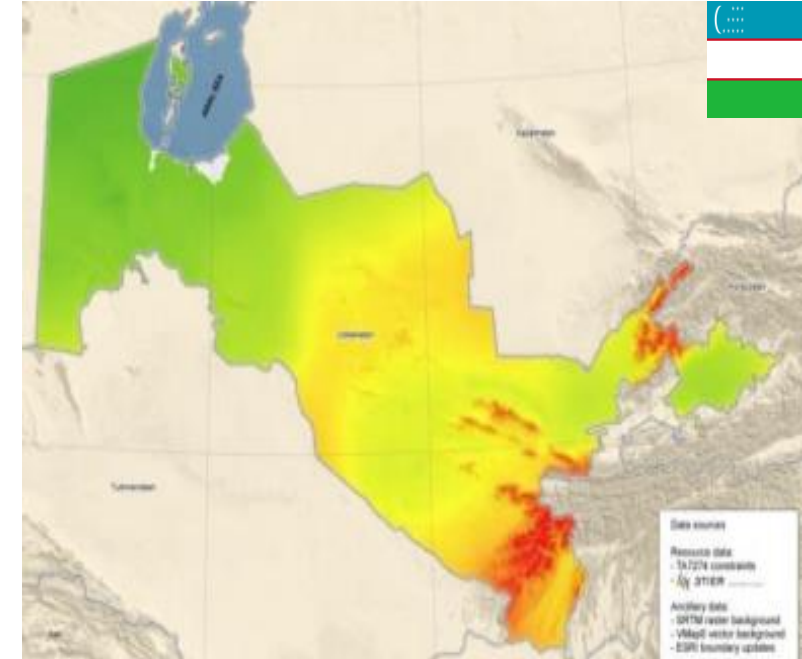


## Background & Context

- ▶ Capacity Building and Enabling Environment (2019)–ADB support in design of national power sector master plan with focus on expansion of renewables, decarbonization, and creation of enabling environment for investment.
- ▶ Uzbekistan MoE target by 2030 – Installation of 12 GW of RE with 7 GW solar and 5 GW wind capacity
- ▶ Project Preparation and Transaction Advisory (2019 onwards)– ADB advising the Govt. of Uzbekistan on the development of a 1GW PPP PV Solar Program. 1<sup>st</sup> project - Sherabad 200+MW.

## Climate Aspects

- **Main Climate Risks:** Medium risk of flooding and heatwaves
- **Climate Adaptation Technologies & Approaches**
  - Integration of climate adaptation technical specification in tender documentation
  - Design stage: drainage system, PV module panel foundations, electric system components(inverters, transformers, etc)
  - Meteorological stations
  - Water conservation measures
- **Climate Mitigation Technologies:** High efficiency system– bifacial PV modules + single-axis tracking



## Climate Impacts & Duplication potential

- Annual GHG ER : >500,000 tCO<sub>2</sub>e
- Price discovery through open tender – Tariff 40% lower than estimated
- Substantial increase in international private sector exposure + Reduced risk perception
- Continued development of solar project pipeline
- RE projects Improved grid connection due to TL construction



Thank you

---